

An aerial photograph of an industrial facility, likely a refinery or chemical plant. The facility is situated in a rural area with a dense forest in the background. The foreground shows a large, flat, paved area with various industrial structures, including large white storage tanks, distillation columns, and piping. The sky is clear and blue.

INVESTOR DAY, '23

MARCH 14, 2023

Legal disclaimers

Forward Looking Statements

- Statements in this presentation that are not historical are forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. These forward-looking statements, which are subject to known and unknown risks, uncertainties and assumptions about us, may include projections of our future financial performance including the effects of the COVID-19 pandemic and anticipated performance based on our growth and other strategies and anticipated trends in our business. These statements are only predictions based on our current expectations and projections about future events. There are important factors that could cause our actual results, level of activity, performance or actual achievements to differ materially from the results, level of activity, performance or anticipated achievements expressed or implied by the forward-looking statements. Significant risks and uncertainties may relate to, but are not limited to, business and market disruptions related to the COVID-19 pandemic, market conditions and price volatility for our products and feedstocks, as well as global and regional economic downturns, including as a result of the COVID-19 pandemic, that adversely affect the demand for our end-use products; disruptions in production at our manufacturing facilities; and other financial, economic, competitive, environmental, political, legal and regulatory factors. These and other risk factors are discussed in the Company's filings with the Securities and Exchange Commission (the "SEC").
- Moreover, we operate in a very competitive and rapidly changing environment. New risks and uncertainties emerge from time to time, and it is not possible for our management to predict all risks and uncertainties, nor can management assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements. Although we believe the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, level of activity, performance or achievements. Neither we nor any other person assumes responsibility for the accuracy or completeness of any of these forward-looking statements. You should not rely upon forward-looking statements as predictions of future events. Unless otherwise required by applicable laws, we undertake no obligation to update or revise any forward-looking statements, whether because of new information or future developments.

Non-GAAP Financial Measures

This presentation includes certain non-GAAP financial measures, including EBITDA, adjusted EBITDA, adjusted EBITDA margin, adjusted net income, adjusted EPS, adjusted gross profit, adjusted gross profit margin and free cash flow, which are provided to assist in an understanding of our business and its performance. These non-GAAP financial measures should be considered only as supplemental to, and not as superior to, financial measures prepared in accordance with GAAP. Non-GAAP financial measures should be read only in conjunction with consolidated financial statements and other financial information prepared in accordance with GAAP. Reconciliations of non-GAAP measures to the relevant GAAP measures are provided in the appendix of this presentation.



Mark Behrman

President & CEO

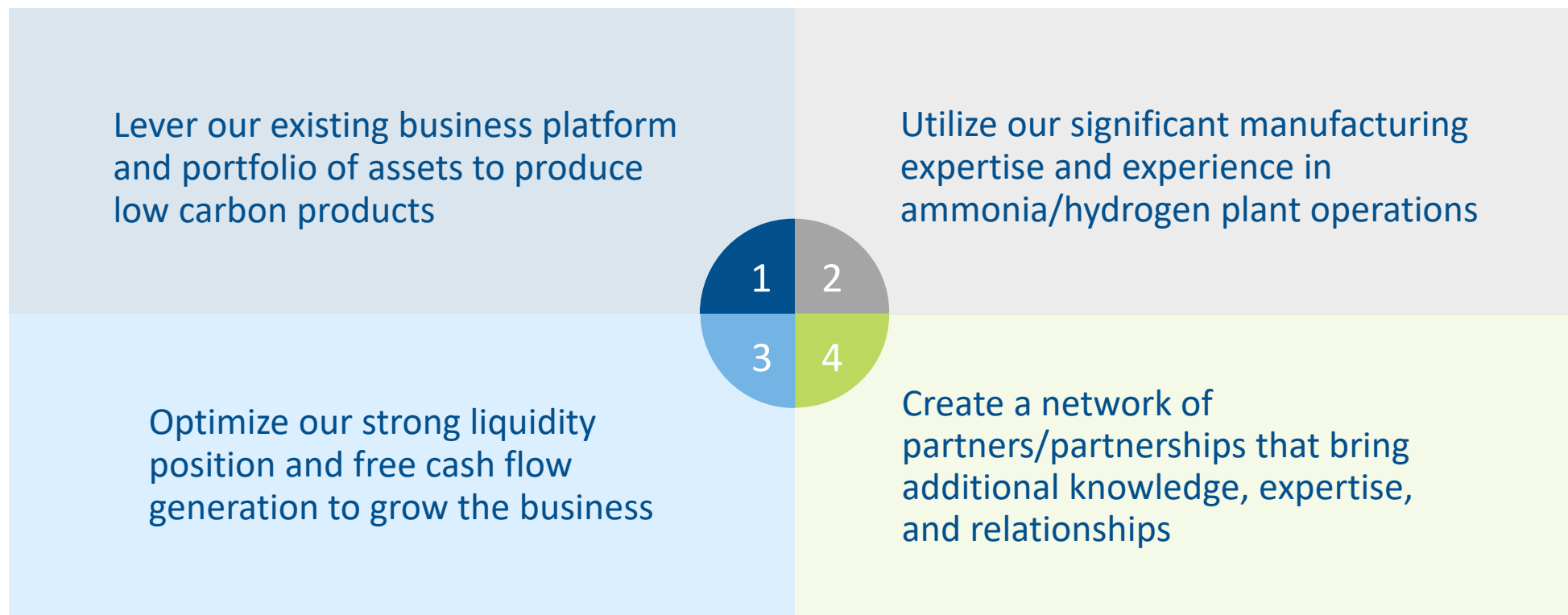
Since 2018, Mark Behrman has served as President, CEO and board member for LSB industries. Prior to his appointment as CEO, Mr. Behrman served as Executive Vice President, Chief Financial Officer and joined the company as Senior Vice President of Corporate Development in 2014. In addition to his experience at LSB Industries, Mr. Behrman has more than 30 years of financial and investment banking experience.

Prior to joining the company, Mr. Behrman served as Managing Director at Sterne, Agee and Leach, Inc., leading the firm's industrial, transportation and energy practices. Mr. Behrman began his career at PaineWebber, Inc., and at Drexel Burnham Lambert, Inc.

Mr. Behrman is currently Chairman of the Board of PHX Minerals (NYSE:PHX) as well as a member of its Audit and Governance & Sustainability committees. Mr. Behrman was previously a director of three public companies: Noble International Ltd., where he also served as Chairman of its Audit Committee; Oakmont Acquisition Corporation; and Robocom Systems International.

Company vision

To be a leader in the energy transition in the chemical industry through the production of low and no carbon products that build, feed and power the world



2023-2026 value creation initiatives

- Continue our path to a culture of excellence in our manufacturing organization with the goal of achieving zero TRIR, ammonia production rates of 95% and ammonia production of 1mm tons per year
- Invest in margin enhancement projects to create efficiencies or optimization that have the appropriate returns
- Expanding our existing production capacities through specific debottlenecking activities
- Develop and execute on our clean energy strategy including our current blue and green ammonia projects
- Pursue strategic M&A opportunities that support our vision and are attractively valued



Today's agenda

12:45 – 1:15 pm	John Burns, EVP of Manufacturing	<ul style="list-style-type: none">• Production rate improvement opportunity• Debottlenecking – project considerations
1:15 – 1:45 pm	Damien Renwick, EVP & Chief Commercial Officer	<ul style="list-style-type: none">• Market outlook• Commercial strategy• Debottlenecking – selling out the new production volume
1:45 – 1:55 pm	BREAK	
1:55 – 2:25 pm	Jakob Krummenacher, Director of Clean Energy	<ul style="list-style-type: none">• Low and no carbon ammonia markets• Current blue and green ammonia projects• Future project opportunities
2:25 – 2:55 pm	Cheryl Maguire, EVP & Chief Financial Officer	<ul style="list-style-type: none">• Free Cash Flow• Multi-year earnings power• Capital allocation
2:55 – 3:15 pm	Mark Behrman, President and CEO	<ul style="list-style-type: none">• M&A strategy• Wrap up



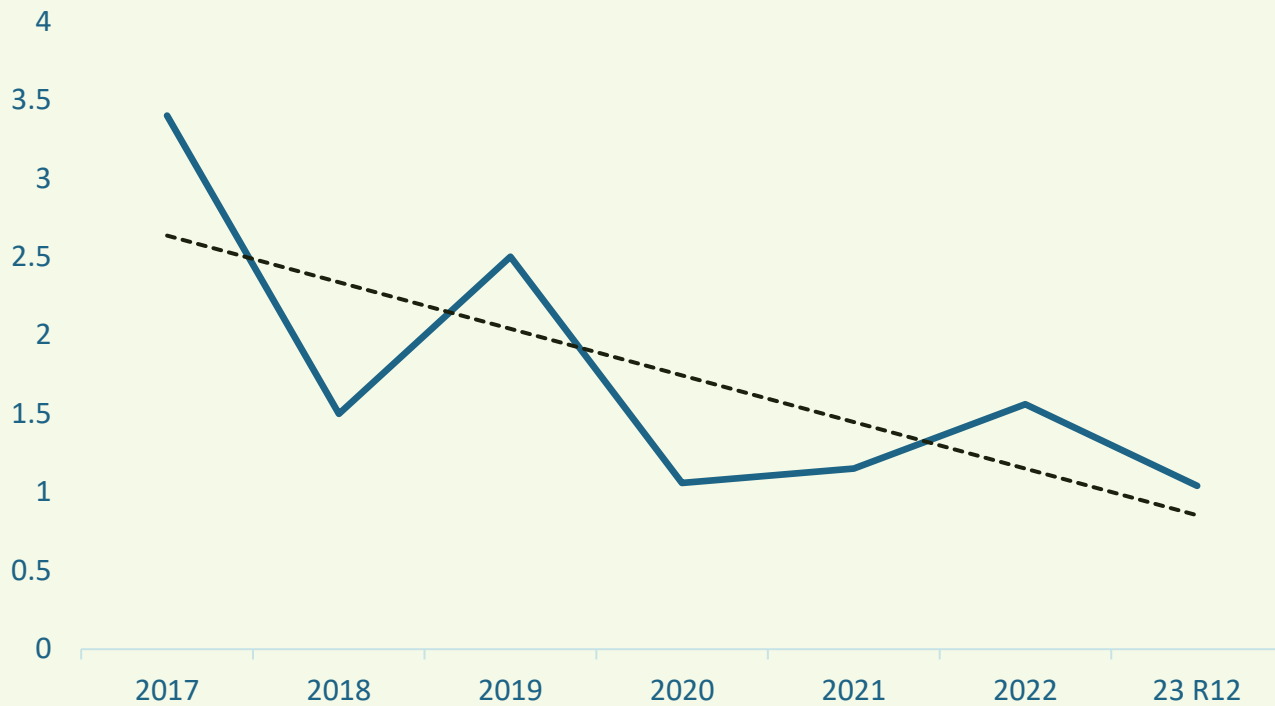
John Burns

Executive Vice President of Manufacturing

John Burns became the Company's Executive Vice President of Manufacturing in February 2020. He brings 30 years of operating experience in petroleum refining and chemical manufacturing industries including 8 years of experience in the nitrogen-based fertilizers and industrial feedstocks sector. His leadership roles include Reliability Engineering Manager, Area Operations Manager, Engineering and Maintenance Manager, Director of Operations Excellence and Vice President of Operations leading multiple facilities. In these roles, he has improved performance in the key operating categories of safety, environmental stewardship, production performance and cost, and product quality.

Committed to safe and compliant manufacturing

LSB Recordable Injury Trend



(23 R12 is Current Rolling 12 month TRIR all other years are actual)

Engaging all of us to improve

Training and accountability

Our commitment to protect what matters

Manufacturing plant production overview

El Dorado, AR

- Ammonia capacity¹: 470,000 tons
- LSB employees: 210
- Property size: 1400 acres
- Direct access to NuStar Ammonia Pipeline

Cherokee, AL

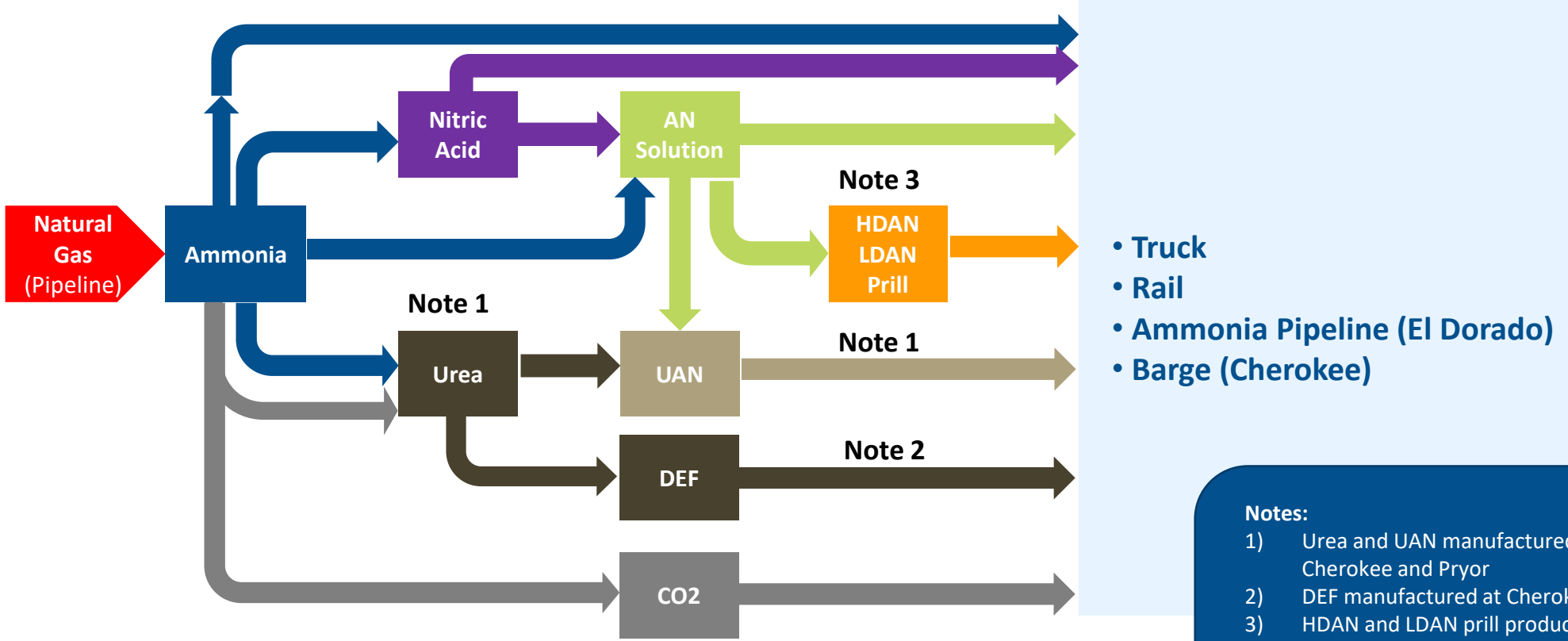
- Ammonia capacity¹: 180,000 tons
- LSB employees: 130
- Property size: 1300 acres
- Access to the Gulf via Tennessee River

Pryor, OK

- Ammonia capacity¹: 235,000 tons
- LSB employees: 125
- Property size: 104 acres
- Located in Mid America Industrial Park



The core manufacturing process



Notes:

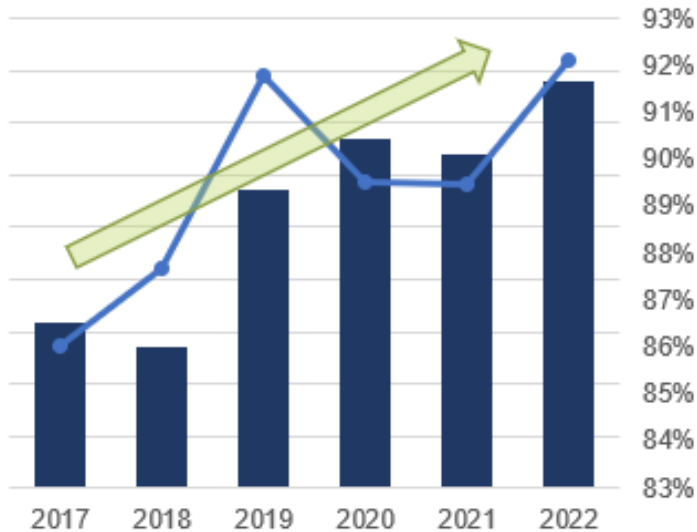
- 1) Urea and UAN manufactured at Cherokee and Pryor
- 2) DEF manufactured at Cherokee
- 3) HDAN and LDAN prill products manufactured at El Dorado

Other product streams are manufactured at the 3 sites that are not depicted in this diagram

Driving to 95% plant availability

Investment in precision work driving improved performance

Site ammonia availability



- Maintenance leadership upgrades
- Craft investment and training
- Progress rollout of “Asset Care Excellence” work processes
- LSB QA\QC process

Targeted investments in assets to unlock higher plant availability

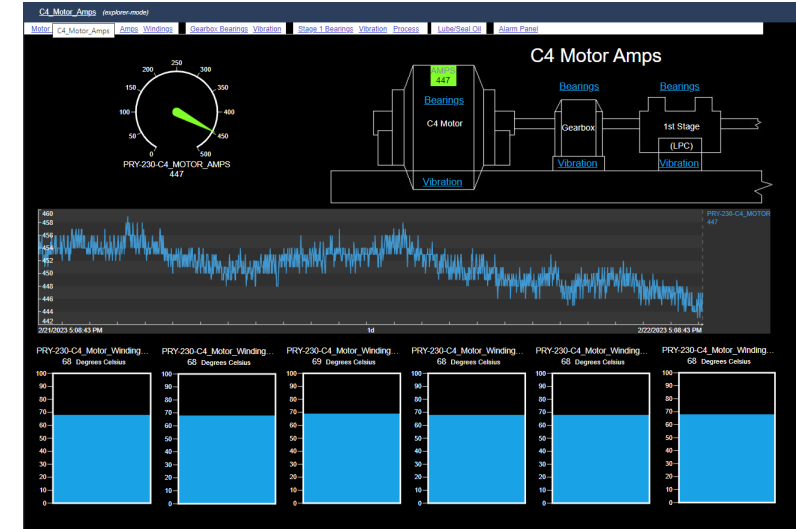
All site ammonia production gap to 95% (tons)

Approx 50K ton ammonia opportunity



- New ammonia, nitric acid and cogeneration (2015)
- New urea reactor at Pryor (2019)
- Upgrade metallurgy in 2021 and 2022 Turnarounds
- Cooling water treatment upgrades (2021)
- Increase intervals between turnaround

Investment OIS PI and AI tools to drive even higher performance



- Accelerated use of Atonix Digital AI
- Leverage new network to externally monitor processes
- Optimize current and new DCS
- Monitor, communicate and act

Plant monitoring through machine learning

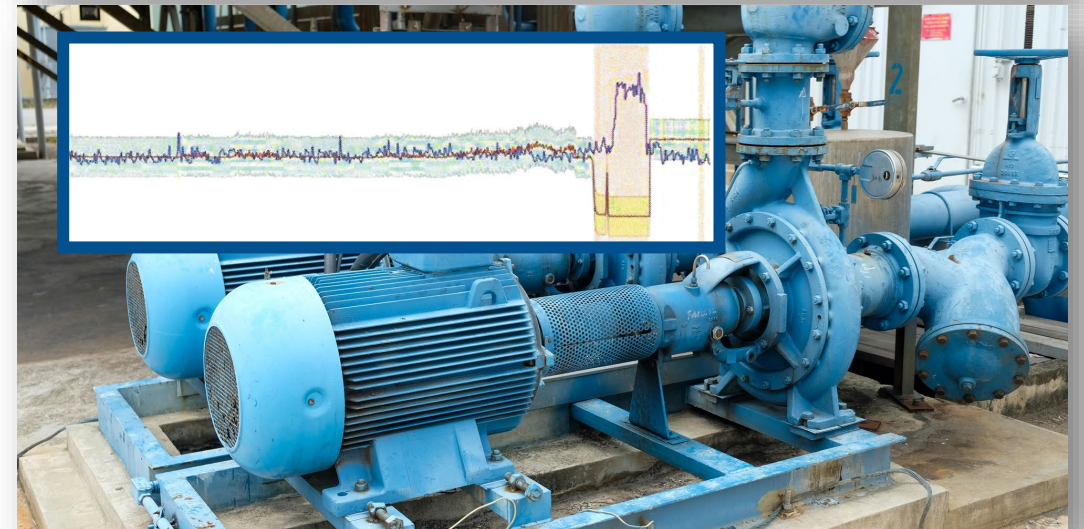
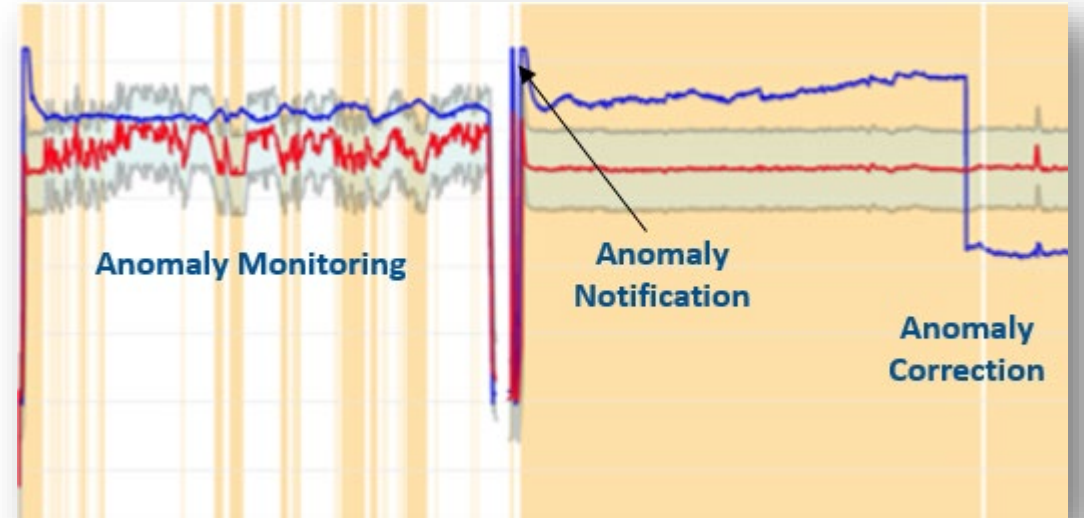
Exponential growth in monitoring

>2000 models being monitored in last 6 months

Utilizing proven AI tools

Partnered with 3rd party services to accelerate rollout

Building OKC Manufacturing Data Center



Progress maintenance and growth project investment capability

- Safety, health and environment
- Critical asset spares
- Drive availability improvements
- Targeted site plans
- Improve support capability
- Turnaround planning and execution
- Remove constraints
- Upgrade monitoring and controls

Improve and leverage existing assets

One team

Support new investments and growth



- Pursue logical debottlenecking
- Support market trends
- Drive project execution capability
- Develop strategic EPC relationships
- Support the long-term vision



Damien Renwick

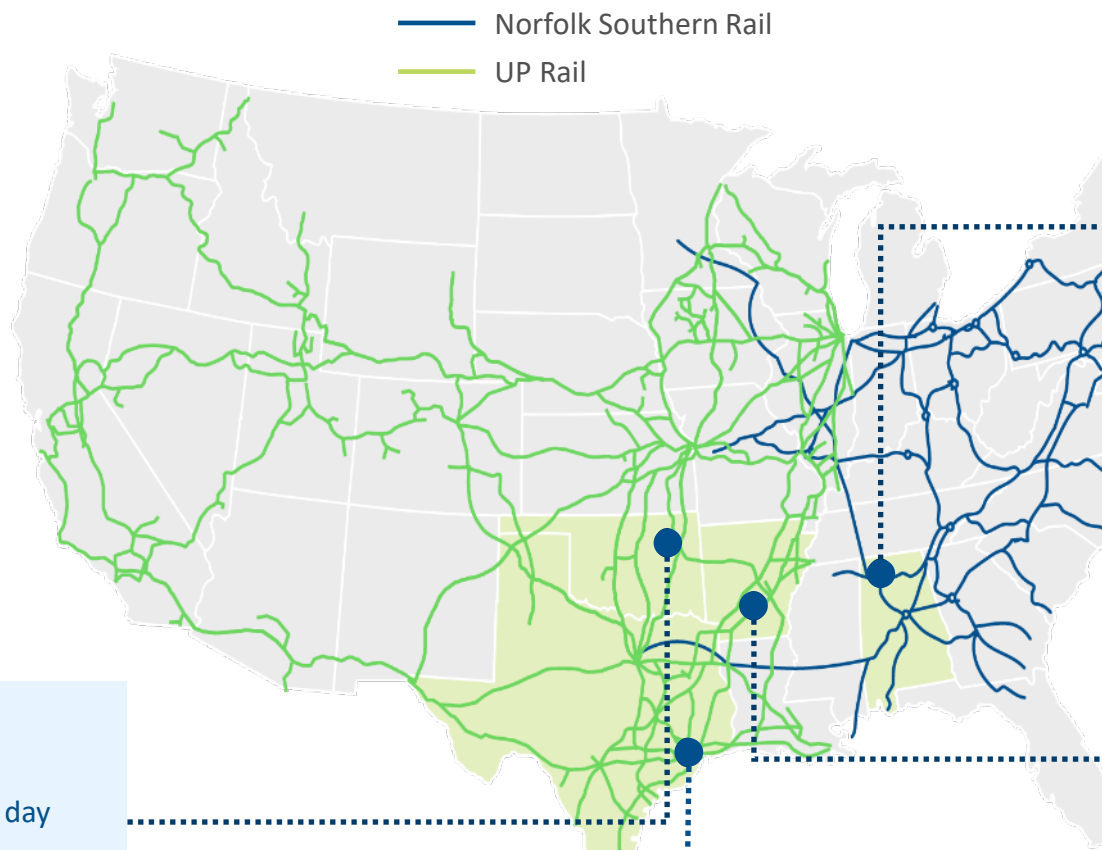
Executive Vice President
& Chief Commercial Officer

Damien Renwick has served as Executive Vice President and Chief Commercial Officer since joining the company in January 2021. Mr. Renwick has more than 20 years of experience in the chemical industry, most recently with Houston-based Cyanco where he was President of Cyanco International and held the additional position of Chief Commercial Officer. Prior to this, Mr. Renwick was with Perth, Australia-based Wesfarmers Limited, one of Australia's largest listed companies. Mr. Renwick has led and executed multiple significant commercial transactions to underpin large-scale capital investment projects, led large improvements in operating and safety performance of production plants and been deeply involved in numerous capital growth projects and acquisition and divestment transactions and evaluations.

Strategically located assets with regional competitive advantages

KEY COMPETITIVE ADVANTAGES

- Leveraged to globally competitive, low-cost US natural gas
- Multiple options to add new, or increase existing, plant production capacities
- Strategic proximity to key end user markets
- Integrated production and logistics network to drive security of supply



Pryor, OK

- Ammonia production capacity of 675 tons per day
- UAN production
- UAN expansion pathway
- Strategically located to supply the Southern Plains with direct rail access to Corn Belt

Baytown, TX

- Nitric acid production
- Co-located with Covestro under long-term operating agreement

Cherokee, AL

- Ammonia production capacity of 515 tons per day
- UAN, AN, nitric acid and DEF production
- UAN expansion pathway
- Strategically located to supply Eastern Corn Belt fertilizer markets

El Dorado, AR

- Ammonia production capacity of 1,350 tons per day
- Nitric acid, ammonium nitrate (AN), mixed acids, sulfuric acid production
- Multiple options to add new or increase existing plant production capacities
- Strategically located to supply AN fertilizer and explosives markets
- Access to NuStar ammonia pipeline
- Uniquely placed to sequester carbon emissions and produce low carbon products

Diversified nitrogen chemicals business with differentiated end market positions

	Key products	End markets	Application
Agricultural	<ul style="list-style-type: none"> Urea ammonium nitrate solutions (UAN) 	<ul style="list-style-type: none"> Liquid fertilizer for corn and other crops 	<p>Fertilizer</p>
	<ul style="list-style-type: none"> Ammonium nitrate (AN) 	<ul style="list-style-type: none"> High-efficacy fertilizer for corn, other crops, and pastures and key nitrogen components in nitrogen, phosphorus, and potassium (NPK) fertilizer blends 	
	<ul style="list-style-type: none"> Ammonia 	<ul style="list-style-type: none"> High nitrogen content fertilizer primarily used for corn 	
Industrial	<ul style="list-style-type: none"> Ammonia 	<ul style="list-style-type: none"> Chemical feedstock, emissions abatement, water treatments, refrigerants 	<p>Automotive Home Building</p>
	<ul style="list-style-type: none"> Nitric Acid 	<ul style="list-style-type: none"> Semiconductor, nylon and polyurethane intermediates, ammonium nitrate, metals processing 	
	<ul style="list-style-type: none"> Sulfuric Acid 	<ul style="list-style-type: none"> Pulp and paper, aluminum, water treatment, metals (lithium), and vanadium processing 	<p>Chemical Manufacturing</p>
	<ul style="list-style-type: none"> Diesel exhaust fuel 	<ul style="list-style-type: none"> NO_x abatement for diesel vehicles 	
	<ul style="list-style-type: none"> CO₂ 	<ul style="list-style-type: none"> Food refrigeration, dry ice, enhanced oil recovery 	
Mining	<ul style="list-style-type: none"> Ammonium nitrate 	<ul style="list-style-type: none"> Explosives for mining, quarries, and other blasting activities 	<p>Mining</p>

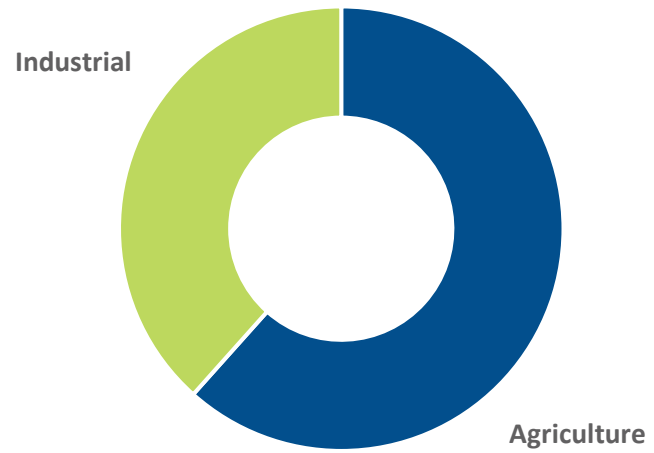
Diversified nitrogen chemicals business with differentiated end market positions

Broad diversification provides offtake stability and reliability

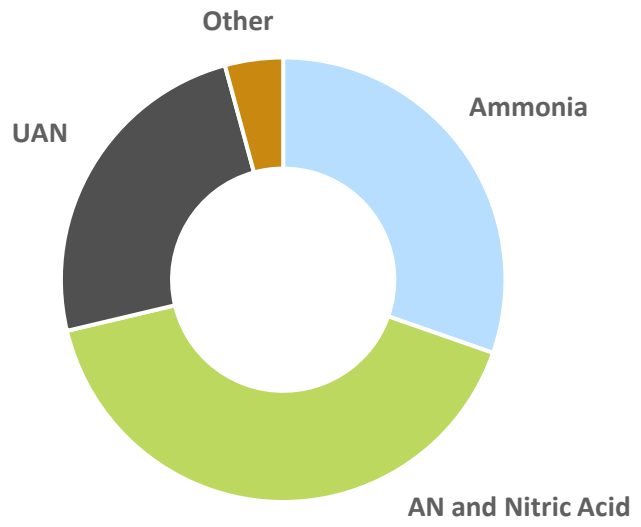
Operational and market flexibility to optimize mix and maximize earnings

Sales balance of spot and contract

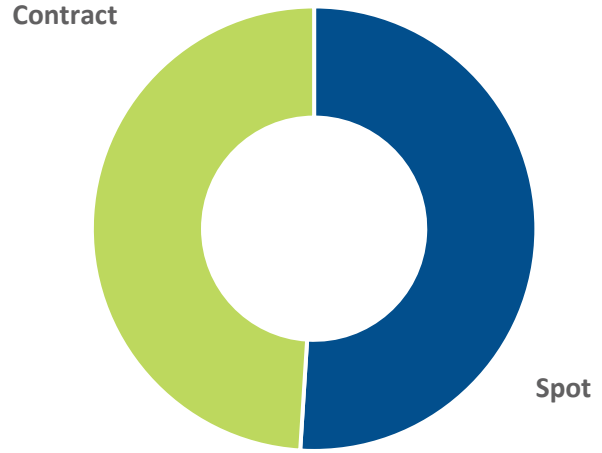
Revenue by market - 2022



Revenue by Product - 2022



Volume by sales method - 2022

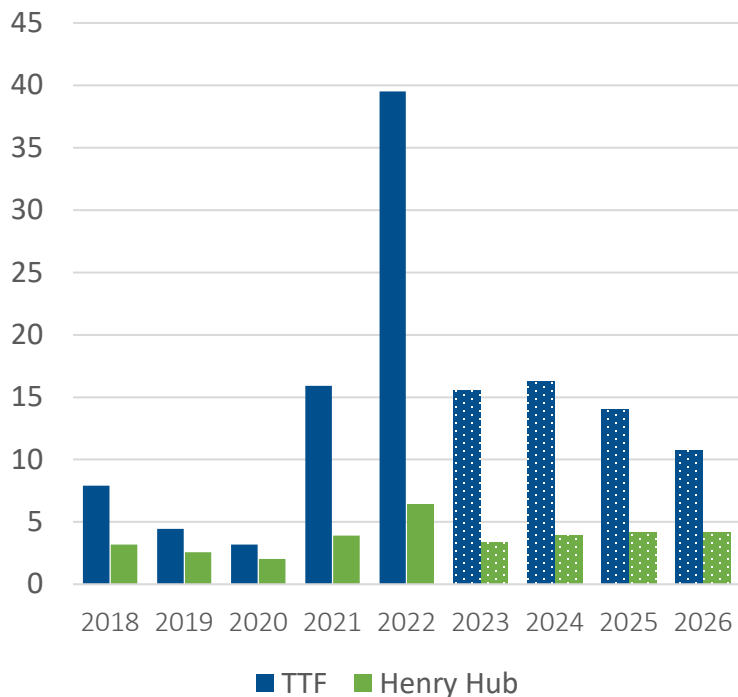


Structural changes in nitrogen markets with strong commodity fundamentals

US natural gas drives cost competitiveness

Natural Gas Costs

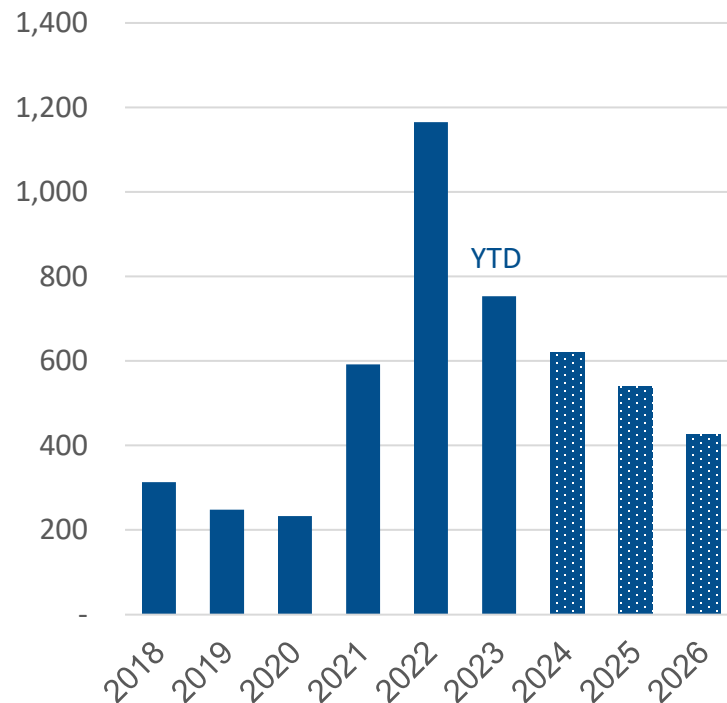
US\$/MMBtu



European production costs set to underpin ammonia prices

Ammonia Prices

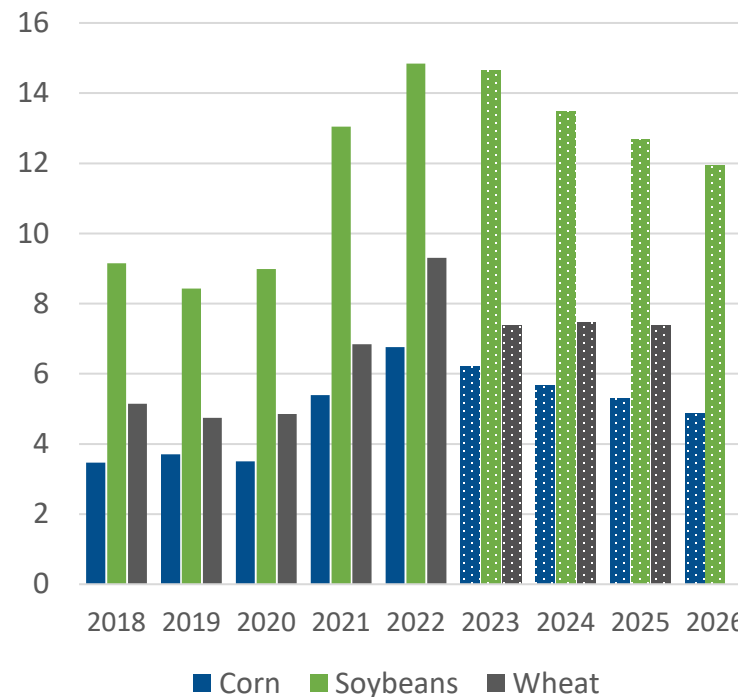
US\$/MT CFR Tampa



Historically low end-stocks driving grain prices and farm economics

Grain Prices

US\$/bu



Strong domestic mining fundamentals



COPPER

Electrification, decarbonization, government investments



IRON ORE

Strong export markets, domestic infrastructure investments, decarbonization



AGGREGATES

Infrastructure investments, partially offset with slower new housing starts



GOLD

Strong pricing and low-cost regional mines



COAL

Long term thermal coal decline currently offset by European energy crisis



METALLURGICAL COAL

Robust domestic steel demand supported by government investments

Robust industrial market supported by low energy cost advantage

- Industrial materials demand broadly correlated to GDP
- China growth supportive of global demand
- Slower GDP growth offset by supportive export economics (where applicable) due to globally low energy cost
- Resurgence in local manufacturing supported by Government investments
- Limited domestic supply capacity growth

Competing demand on nitrogen between Industrial, Mining, and Ag



Focused strategy driving commercial discipline and shareholder returns

Ensure sold out production with optimized mix

Maximize returns


Drive customer satisfaction



Meet customer needs with quality products, security of supply and superior customer service



Direct to fertilizer and industrial markets



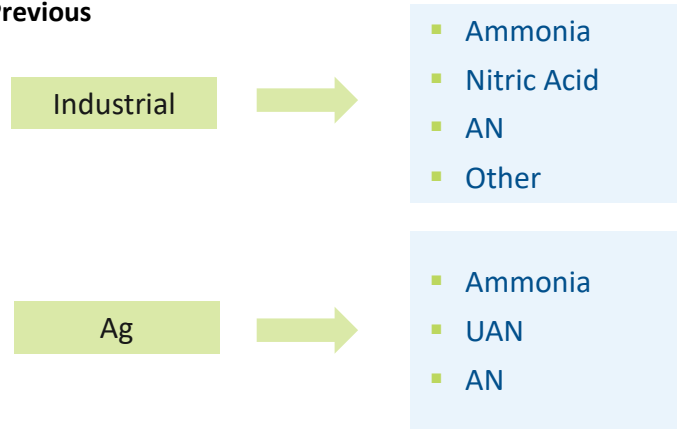
Relentless focus on markets and optimal commercial outcomes



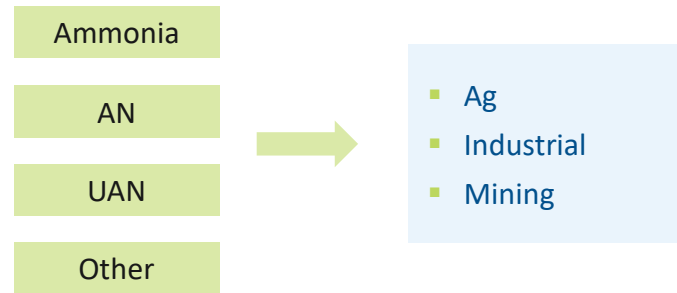
Grow by expanding production and developing new products and markets

Change to product strategy to optimize product mix and earnings

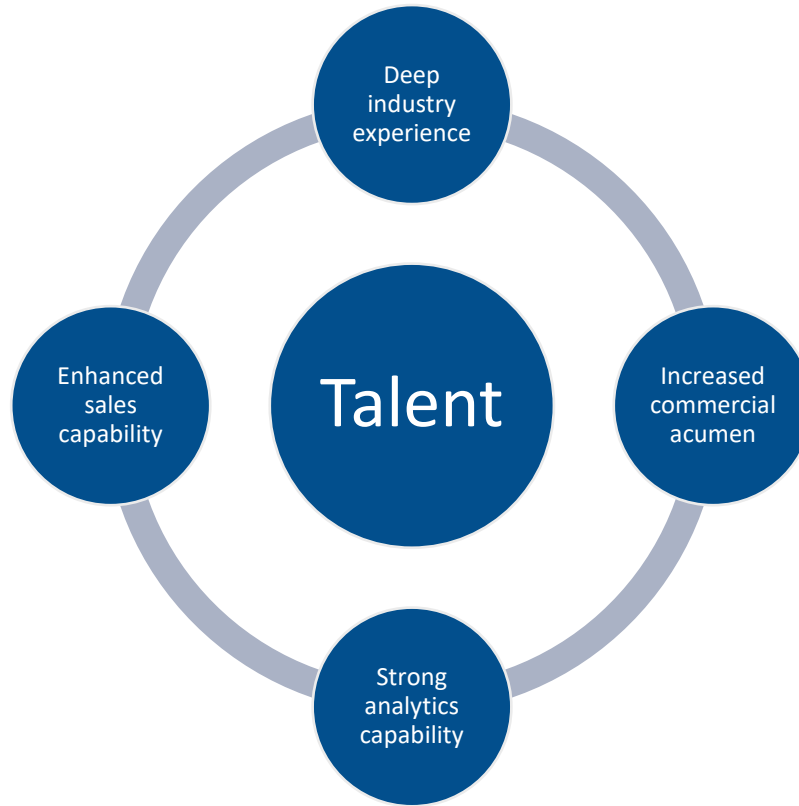
Previous



New

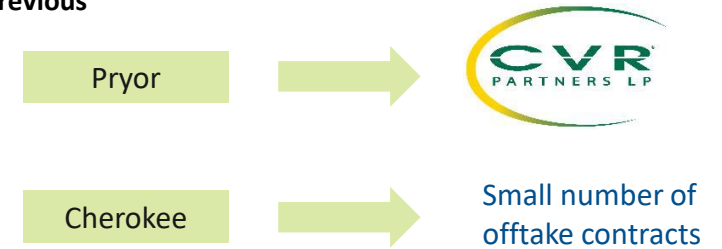


Investment in talent

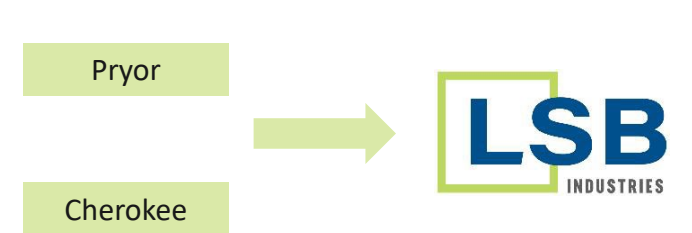


Assumption of direct marketing responsibilities in UAN business

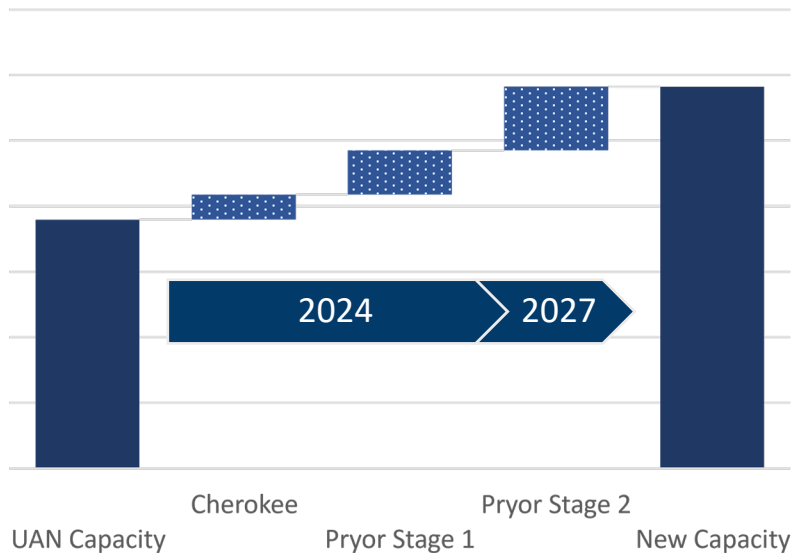
Previous



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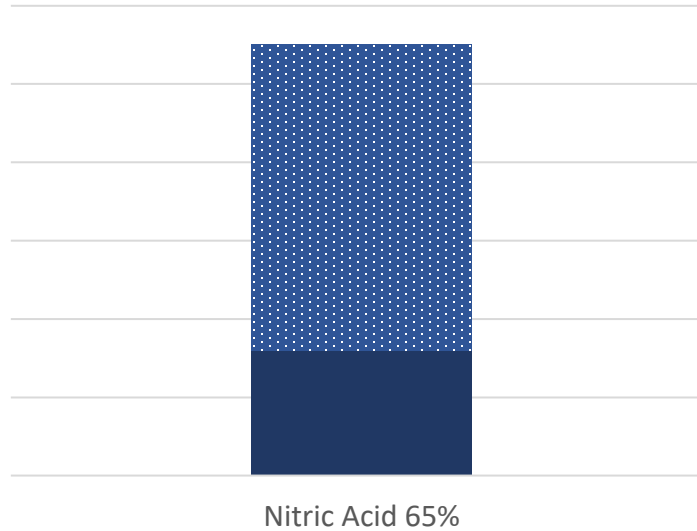


Multi-stage UAN expansions being progressed at Pryor and Cherokee



- Targeting capacity increase of over 50%
- Leverages strategic supply locations
- FID on Cherokee and Pryor stage one expected mid to late 2023
- Evaluating in-market terminal strategy

Cherokee nitric acid plant conversion to 65% underway



- More than doubles nitric acid 65% production capacity at Cherokee, fortifying our position as the leading 65% supplier in US
- Final stages of engineering nearing completion
- Construction to commence mid 2023 and commissioning early 2024

Additional nitric acid 65% storage capacity at El Dorado



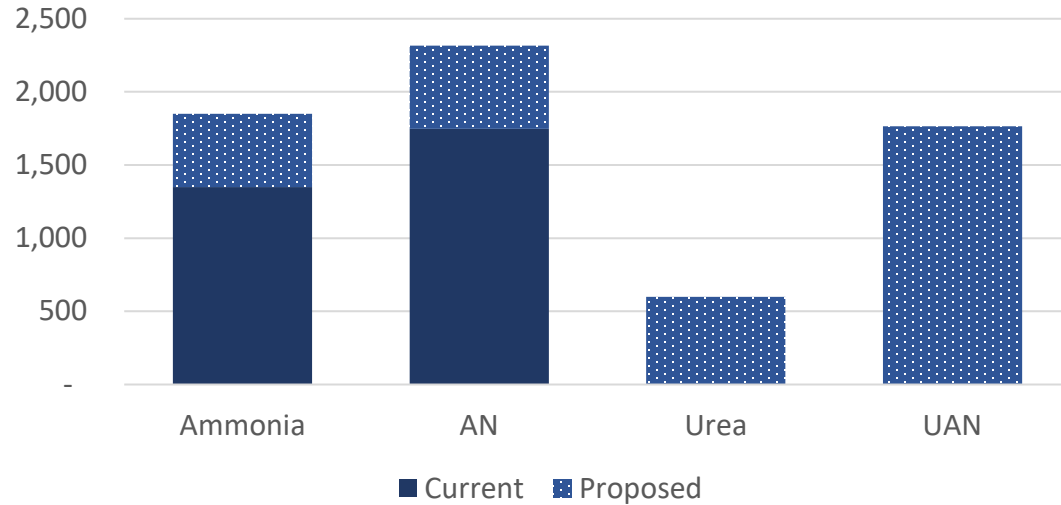
- Improves customer security of supply
- Increases flexibility to optimize product mix and drive earnings at El Dorado
- Construction to commence mid 2023 and commissioning mid 2024

Unlock El Dorado's potential and drive earnings growth

El Dorado has multiple expansion pathways that will unlock significant increase in supply, new products and increased product and market optionality to grow earnings

Production capacity

tpd



- Nearing completion of feasibility study
- Decision to progress to FEED mid-2023
- Expansion of existing ammonia and NA/AN allows UAN capacity to be added
- Application for USDA grant funding – Project meets USDA objective to increase availability of domestic fertilizer production
- Maximum USDA funding 25% of capital cost up to \$100 million
- Capital cost estimate \$400 to \$450 million





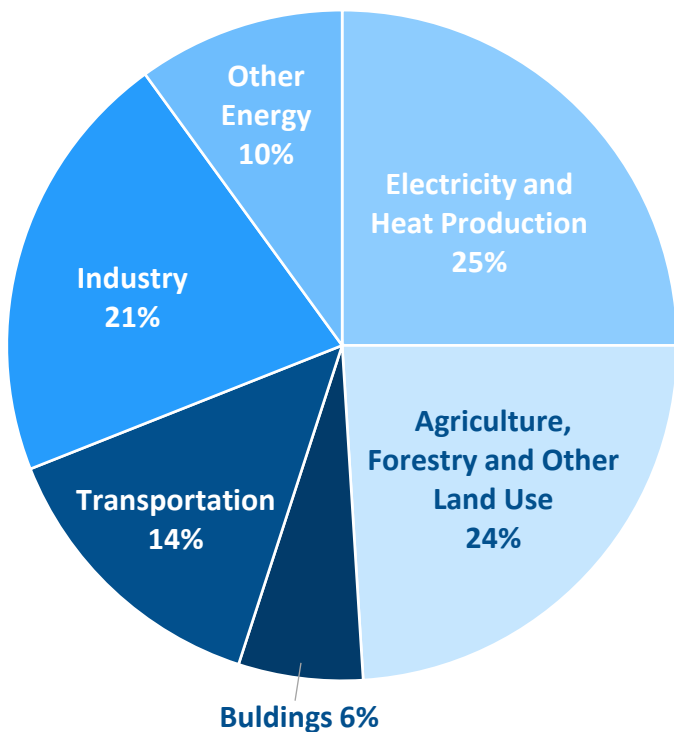
Jakob Krummenacher

Director of Clean Energy

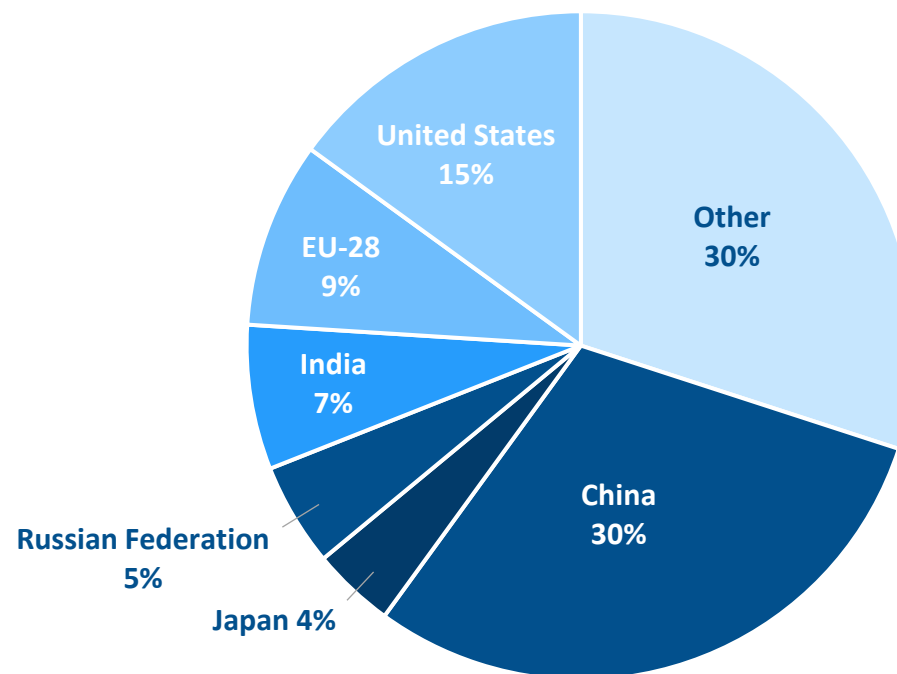
Jakob Krummenacher leads LSB's clean energy strategy, which includes driving initiatives to lower the company's carbon footprint, improving environmental sustainability, and developing markets for future low carbon products, like using ammonia as a fuel in marine applications and power generation. Mr. Krummenacher has over 18 years of experience in the energy and chemical industry, including positions of increasing responsibility with CF Industries and BP. Mr. Krummenacher holds a Bachelor of Science in Chemical Engineering from the University of Wisconsin-Madison, a Ph.D. in Chemical Engineering from the University of Minnesota, and an MBA from the University of Chicago.

Globally a net of 40 Gt of CO₂e greenhouse gas emissions are released into the atmosphere annually

Global greenhouse gas emissions by sector



Global greenhouse gas emissions by country



The main future carbon-free energy sources are expected to be hydrogen and ammonia

TRANSITION TO CLEAN ENERGY

ENERGY	TODAY	TOMORROW
Heating	<ul style="list-style-type: none"> • NG • Electricity • Heating oil • Propane 	<ul style="list-style-type: none"> • Renewable Electricity • RNG
Power & Light	<ul style="list-style-type: none"> • NG • Coal • Nuclear 	<ul style="list-style-type: none"> • Renewable Electricity • Biomass • RNG
Mobility	<ul style="list-style-type: none"> • Gasoline • Diesel • Bunker • Jet Fuel • Electricity 	<ul style="list-style-type: none"> • Biofuels • Renewable Electricity

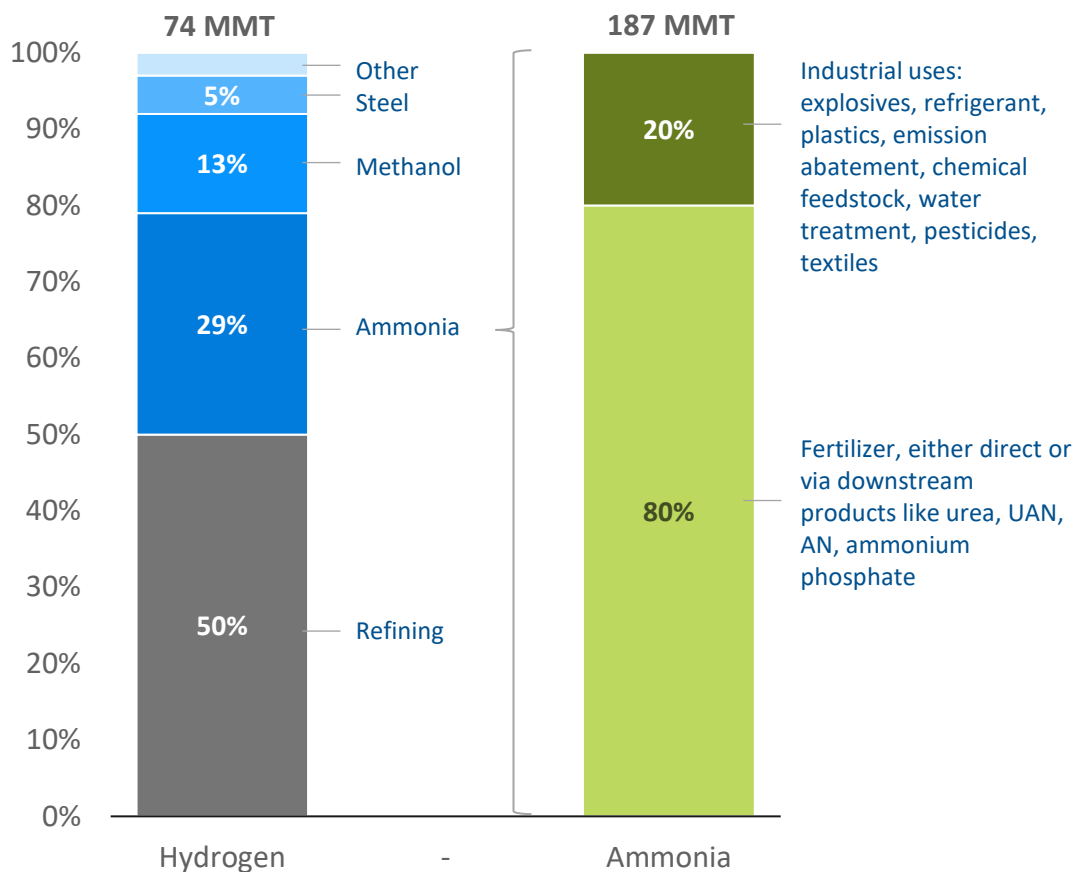
- Renewable Electricity
- RNG
- Hydrogen
- Ammonia

- Renewable Electricity
- Biomass & RNG
- Nuclear
- Hydrogen
- Ammonia

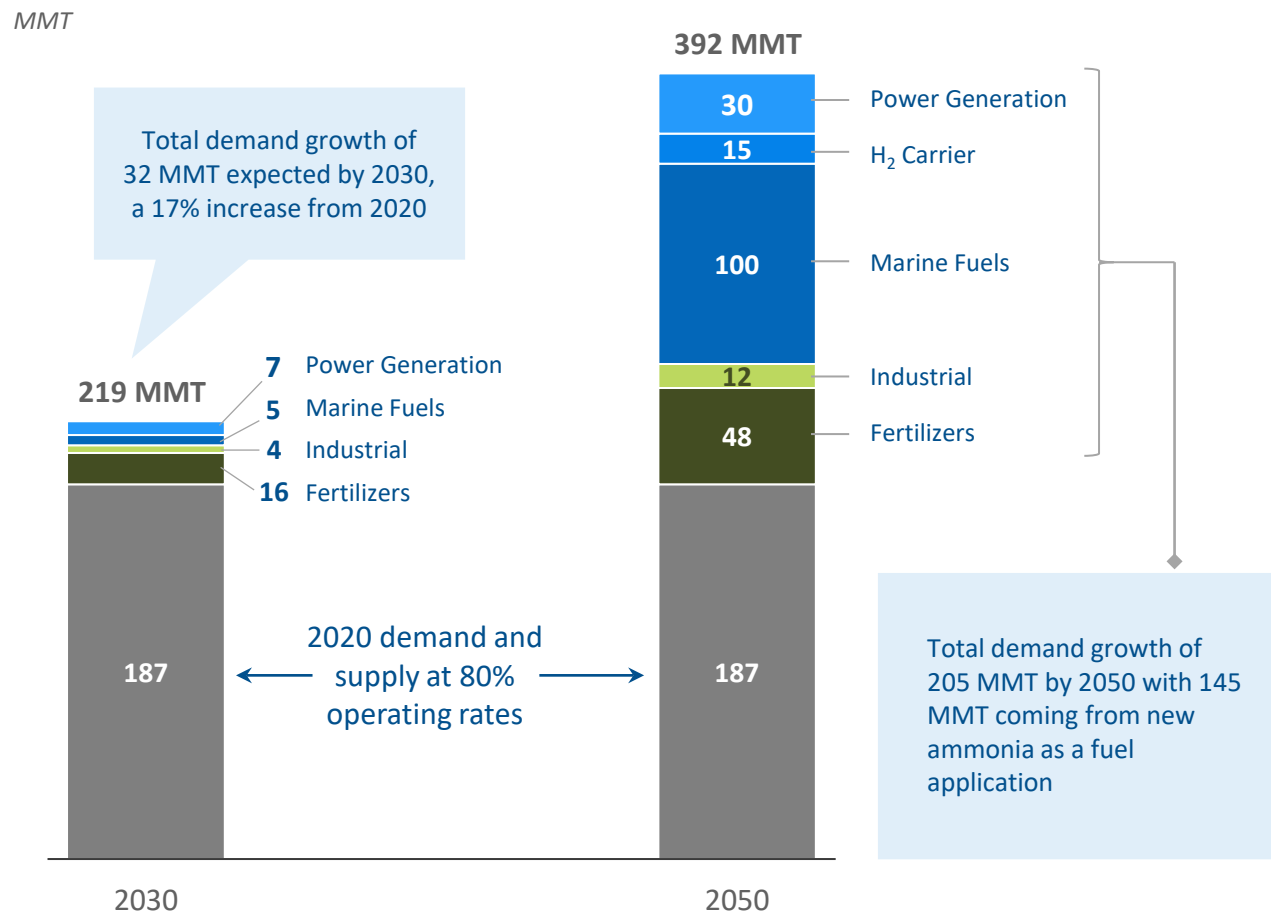
- Renewable Electricity
- Biofuels
- Hydrogen
- Ammonia

New ammonia demand expected to add 12 MMT by 2030, driven by new uses like power generation and marine fuels

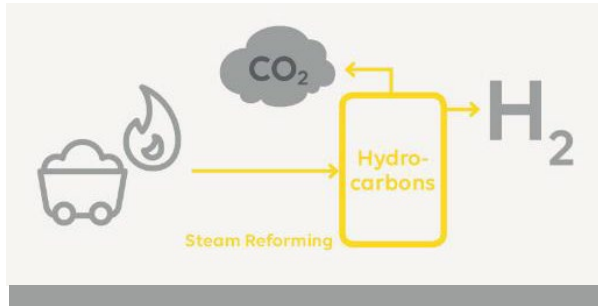
2020 annual consumption of hydrogen and ammonia



Global ammonia demand forecast

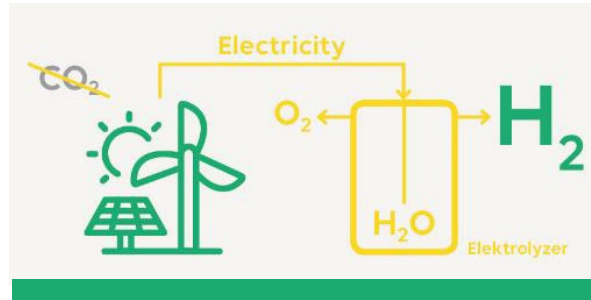


The colors of hydrogen or ammonia are based on the manufacturing process



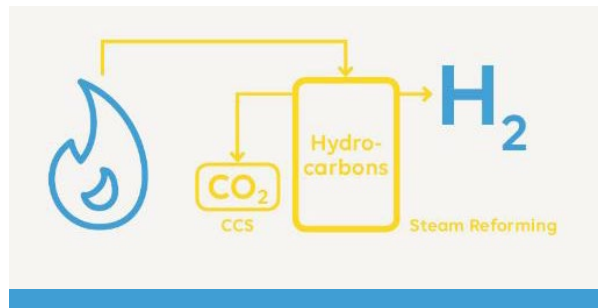
Grey Hydrogen

Produced from natural gas or coal via steam reforming, releasing 10 kg of CO₂ per kg of hydrogen



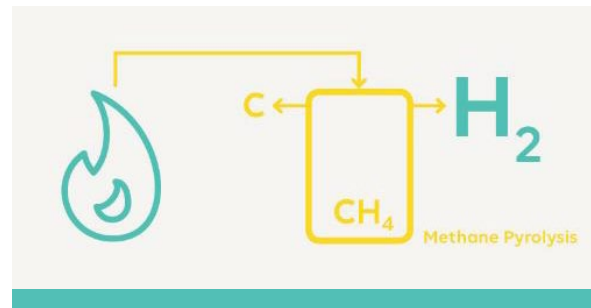
Green Hydrogen

Produced on a carbon-free basis through the electrolysis of water



Blue Hydrogen

Like grey, blue is generated from the steam reforming of natural gas. However, the carbon dioxide is not emitted into the atmosphere but stored or processed industrially



Turquoise Hydrogen

Created by a thermal process called methane pyrolysis in which natural gas is broken down into hydrogen and solid carbon

Pink Hydrogen

Produced via electrolysis with nuclear power

Yellow Hydrogen

Produced from a mixture of renewable energy and fossil fuels

White Hydrogen

Produced as a waste product of other chemical processes

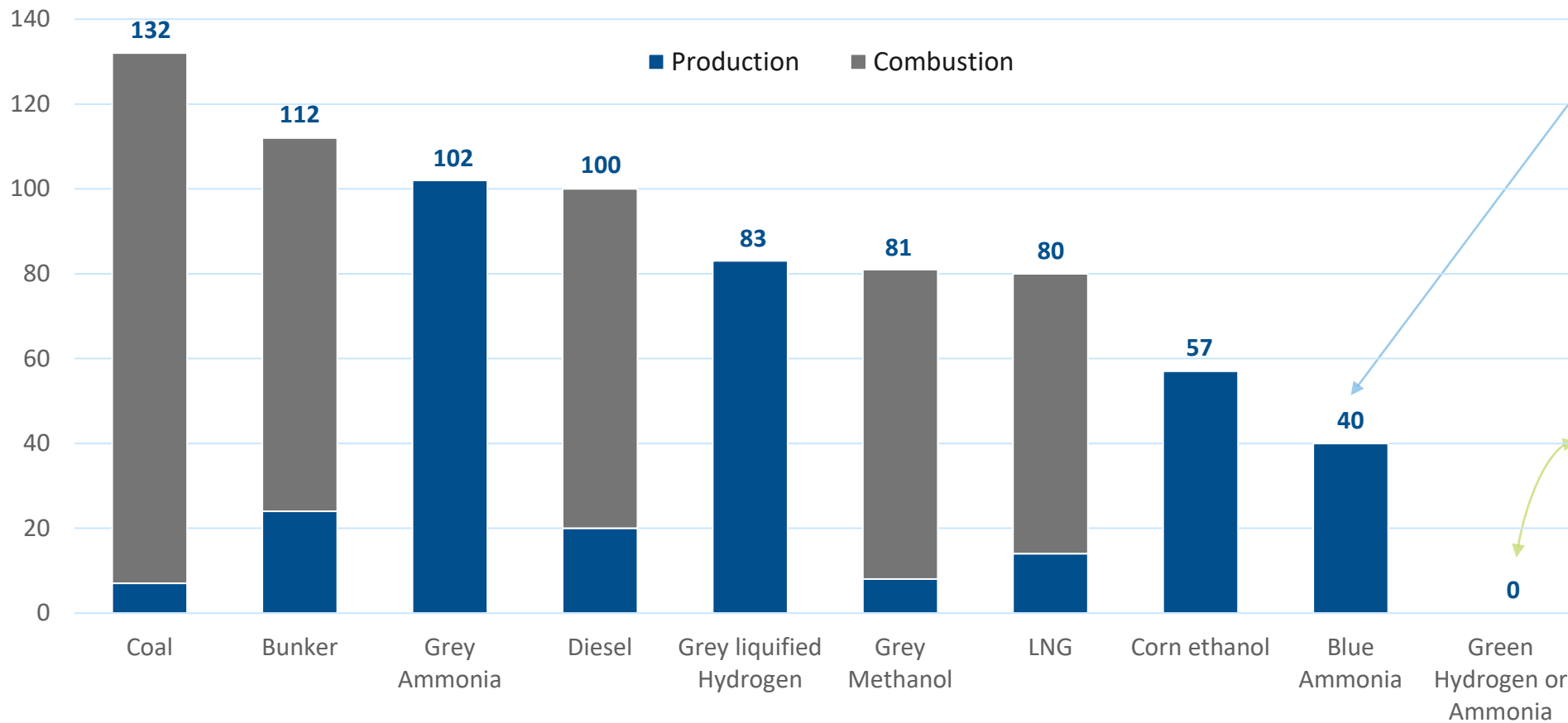
Brown Hydrogen

Produced from coal

Why is low carbon ammonia an essential fuel to decarbonize societies in the future?

Levelized CO₂e emissions from the life cycle of various fuels

Grams of CO₂e per MJ of fuel



With all process CO₂ captured (~60% of total)

H ₂	NH ₃
Energy Density (MJ/Gal)	
11.0	26.9
Boiling point (F)	
-423	-27
Non-Toxic	Toxic
Highly flammable	Not highly flammable

LSB 2023 sustainability goals – environmental

Environmental

Planet

UN Sustainable Development Goals



CLIMATE CHANGE

Goal 9	Goal 12	Goal 13
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- Reduce total scope 1 & 2 CO₂ equivalent emissions by 25% per ton of product sold by 2030 (2021 baseline)
- Identify GHG reduction projects, including N₂O abatement, blue and green ammonia opportunities

CLEAN ENERGY

Goal 7	Goal 12	Goal 13
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- Identify renewable energy sources for production facilities, including renewable electricity
- Identify renewable natural gas (RNG) sources that can be used in feedstocks and/or heating

ECOSYSTEM

Goal 3	Goal 12	Goal 15
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- Compare Toxic Release Inventory (TRI) reports to industry peers and strive towards zero releases
- Report environmental incidents and strive towards zero incidents

WATER USE

Goal 6	Goal 12	Goal 14
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- Analyze and report total water consumption and water use intensity per ton of product sold
- Identify opportunities for water reuse and reduction

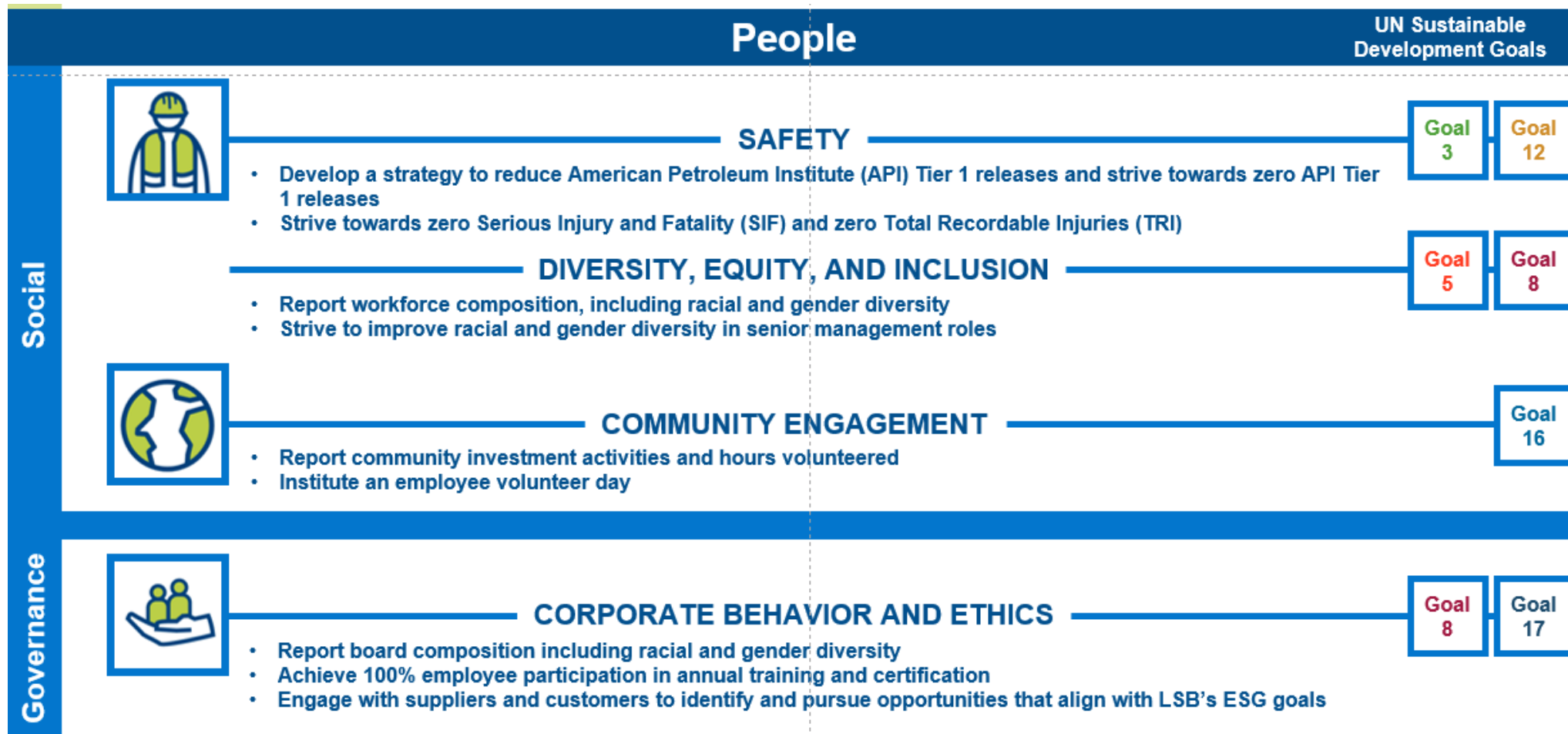


PRODUCT STEWARDSHIP

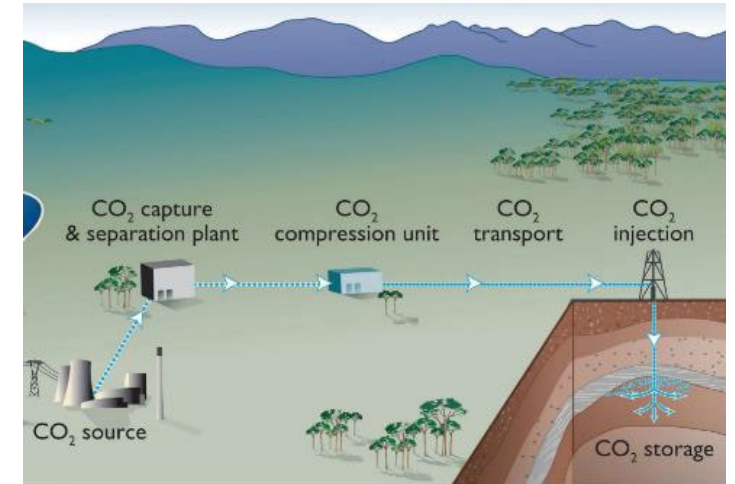
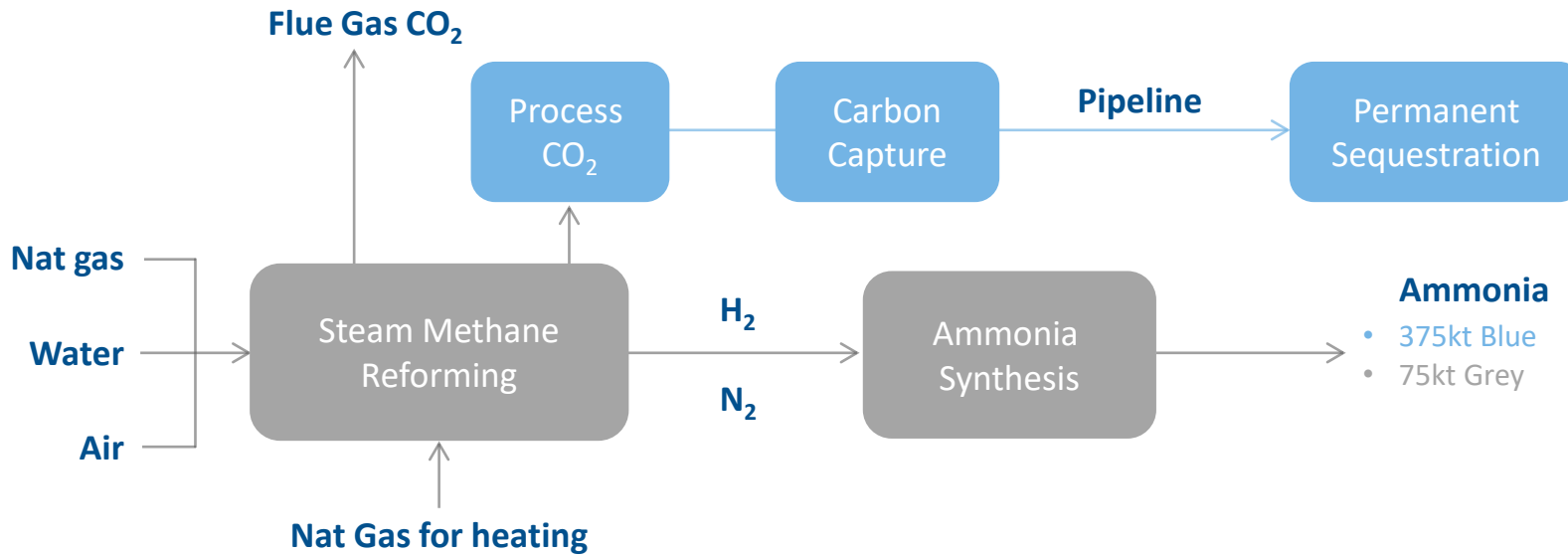
Goal 2	Goal 8	Goal 17
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- Support The Fertilizer Institute's (TFI) initiatives to educate growers about the 4R nutrient stewardship
- Ensure customers and end users of our products have the most up-to-date information they need to safely handle, use, transport and dispose of our products in compliance with laws and following best environmentally friendly practices

LSB 2023 sustainability goals – social and governance



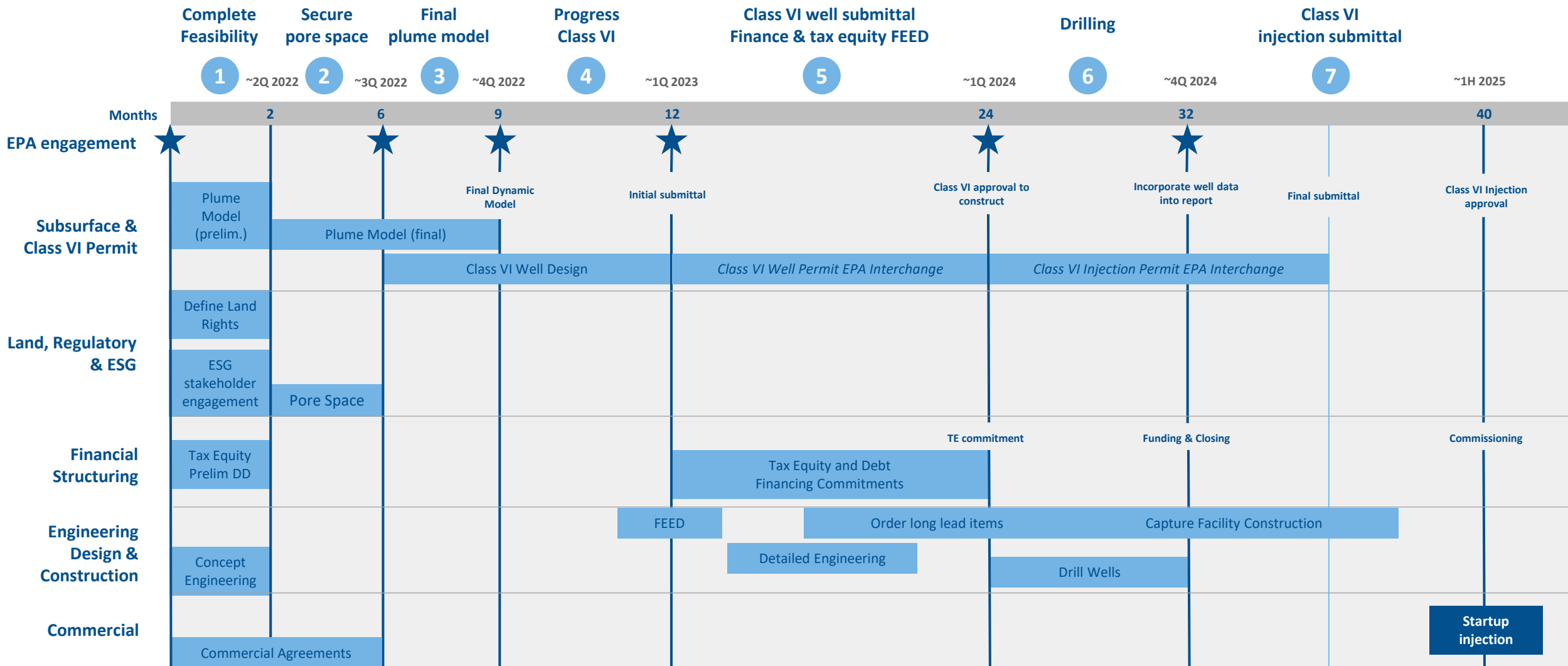
Producing low carbon ammonia at El Dorado, AR



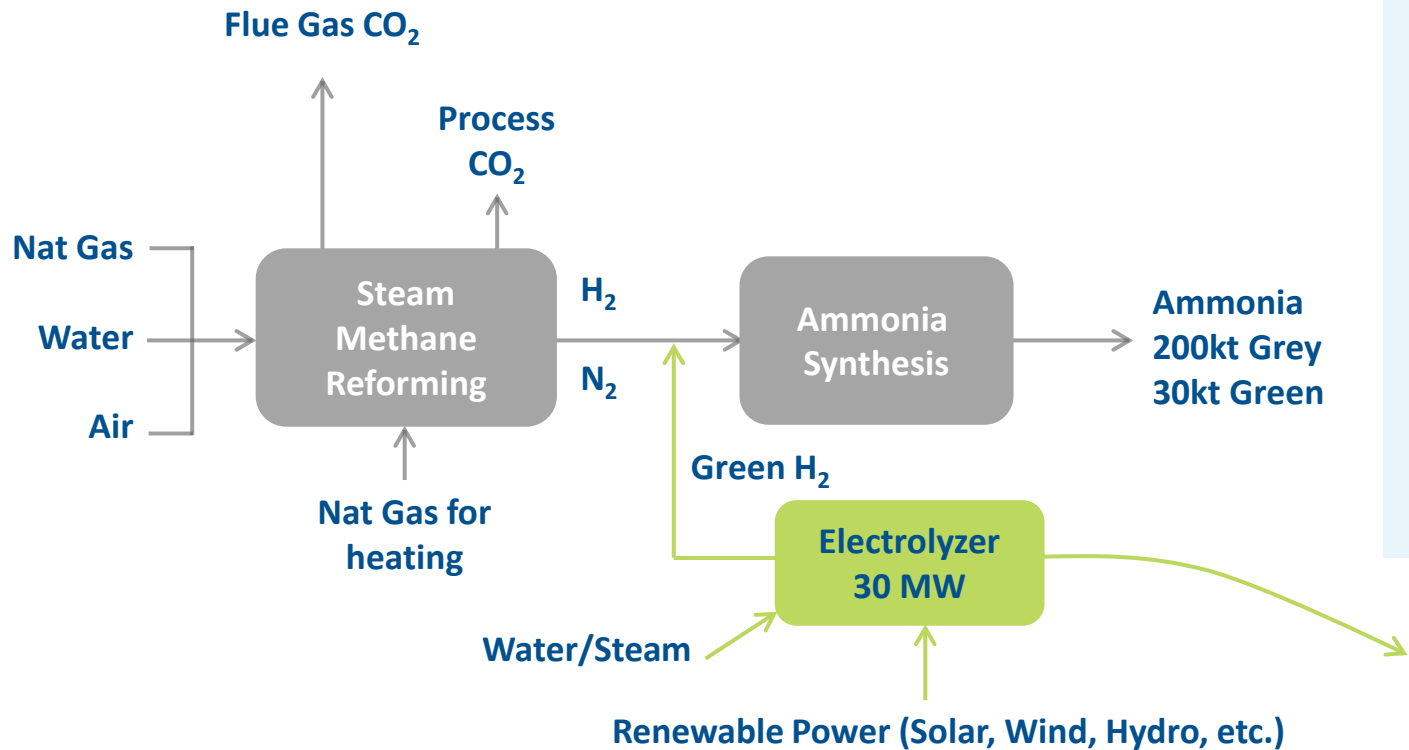
- Agreement with Lapis Energy to develop the CO₂ capture and sequestration (CCS) project
- Project operations expected to begin by mid-2025, subject to EPA permitting
- 375k metric tons of blue ammonia per year (assuming 100% of process CO₂ per ton of ammonia is captured and sequestered)
- Permanently sequestering > 450k metric tons of CO₂ in saline formations directly under the facility. The sequestered CO₂ will reduce the company's scope 1 GHG emissions by ~25% from current levels.



Schedule to start injection in 1H 2025 (subject to EPA Class VI permit approval)



Zero carbon ammonia project at Pryor, OK



- Feasibility study completed
- Working on quotes from multiple EPC firms and technology selection
- Potential for 30k metric tons of green ammonia per year, starting up in 2024/25
- Project timeline and startup highly dependent on electrolyzer technology
- Will utilize renewable power from solar, wind and/or hydro facilities in Oklahoma and Kansas
- Reducing process CO₂ emissions from existing facility by at least 36k metric tons per year

- Bloom Energy – 10MW Solid Oxide Electrolyzer
- Alkaline Electrolyzer
- PEM Electrolyzer

LSB clean energy developments

■ Current clean energy projects

- ▶ Reducing scope 2 emissions since August 2022 by purchasing ~10% of the El Dorado site power needs from solar energy
- ▶ El Dorado low carbon ammonia project will reduce LSB scope 1 emission by 25%
- ▶ Pryor zero carbon ammonia project will reduce LSB scope 1 emission by 3%
- ▶ Expanding N₂O abatement in nitric acid production will further reduce our scope 1 emissions

■ Clean energy developments

- ▶ Continue to increase renewable energy power consumption to reduce our scope 2 emissions
- ▶ Potential to use renewable natural gas (carbon neutral) as feedstock to further lower our scope 1 emissions

■ Develop LSB Industries Clean Energy Strategy

- ▶ Pursue future growth opportunities in low/no-carbon ammonia and hydrogen including new facilities or expansion of existing facilities



Cheryl Maguire

Executive Vice President
& Chief Financial Officer

Cheryl Maguire is Executive Vice President and Chief Financial Officer of LSB Industries. She joined the company as Vice President of Financial Planning and Accounting in November 2015. Ms. Maguire has more than 20 years of financial and accounting experience across the manufacturing and energy sectors. Prior to joining the company, Ms. Maguire served as a Senior Manager of financial planning and analysis with LyondellBasell, a large international plastics, chemicals and refining company. She was previously head of external reporting, corporate accounting, accounting policy and financial analysis at Petroplus, a European Refining company. During her career, Ms. Maguire was integral to the financial integration of large-scale acquisitions, the execution of multiple debt and equity transactions and the implementation of several corporate restructurings and business turnarounds. She began her career at Grant Thornton, LLP.

Well positioned for growth after record 2022

	FY'22	FY'21
Net Sales	\$902 M	\$556 M
Adjusted EBITDA ¹	\$415 M	\$191 M
Adjusted EBITDA Margin ¹	46%	34%
Adjusted EPS ¹	\$3.09	\$0.85
Total Liquidity	\$458 M	\$143 M
Net Debt ² / Adj. EBITDA	0.8X	2.3X

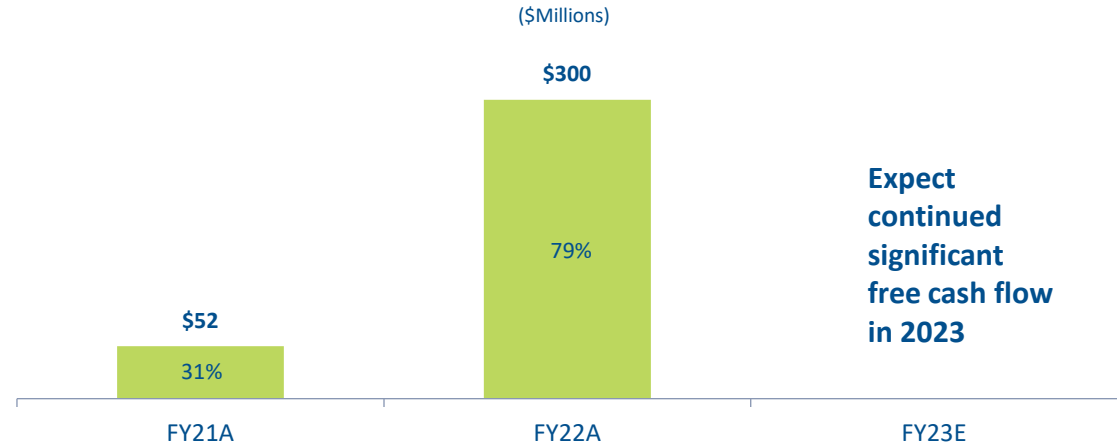
- Net sales up 62% year over year driven by higher selling prices and continued strong plant operations, partially offset by two turnarounds in 2022 versus one turnaround in 2021
- Record Adjusted EBITDA of \$415 million - an increase of 117% year over year
- Adjusted EBITDA Margin of 46% compared to 34% reflects operating leverage inherent in business
- Liquidity position has improved through consistent operating cash flow and strategic capital markets transactions
- Net debt/TTM Adjusted EBITDA of <1X; well below 2.5X target level

(1) Adjusted EBITDA, Adjusted EBITDA Margin, and Adjusted EPS are non-GAAP measures; see reconciliations in appendix
 (2) Net debt calculated as total long-term debt including current minus cash and cash equivalents and short-term investments

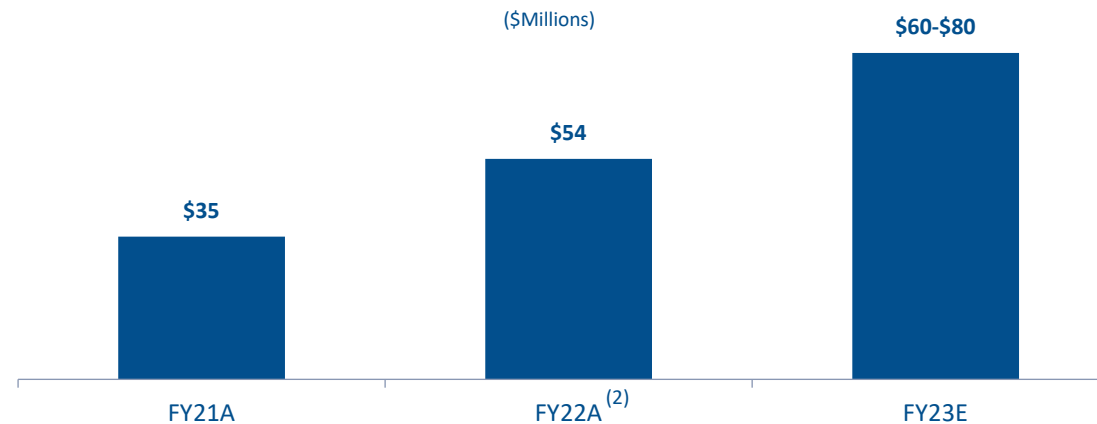
Expanding free cash flow supports investment in growth

- Financial flexibility bolstered by substantial Free Cash Flow generated in 2022
- Additional significant free cash flow generation expected in 2023
- Significant Net Operating Loss (NOL) carryforwards expected to minimize cash taxes for next ~two years
- CAPEX of \$60-\$80 million expected in 2023 related to investments in plant reliability, EH&S and maintenance

Free Cash Flow and FCF Conversion %⁽¹⁾



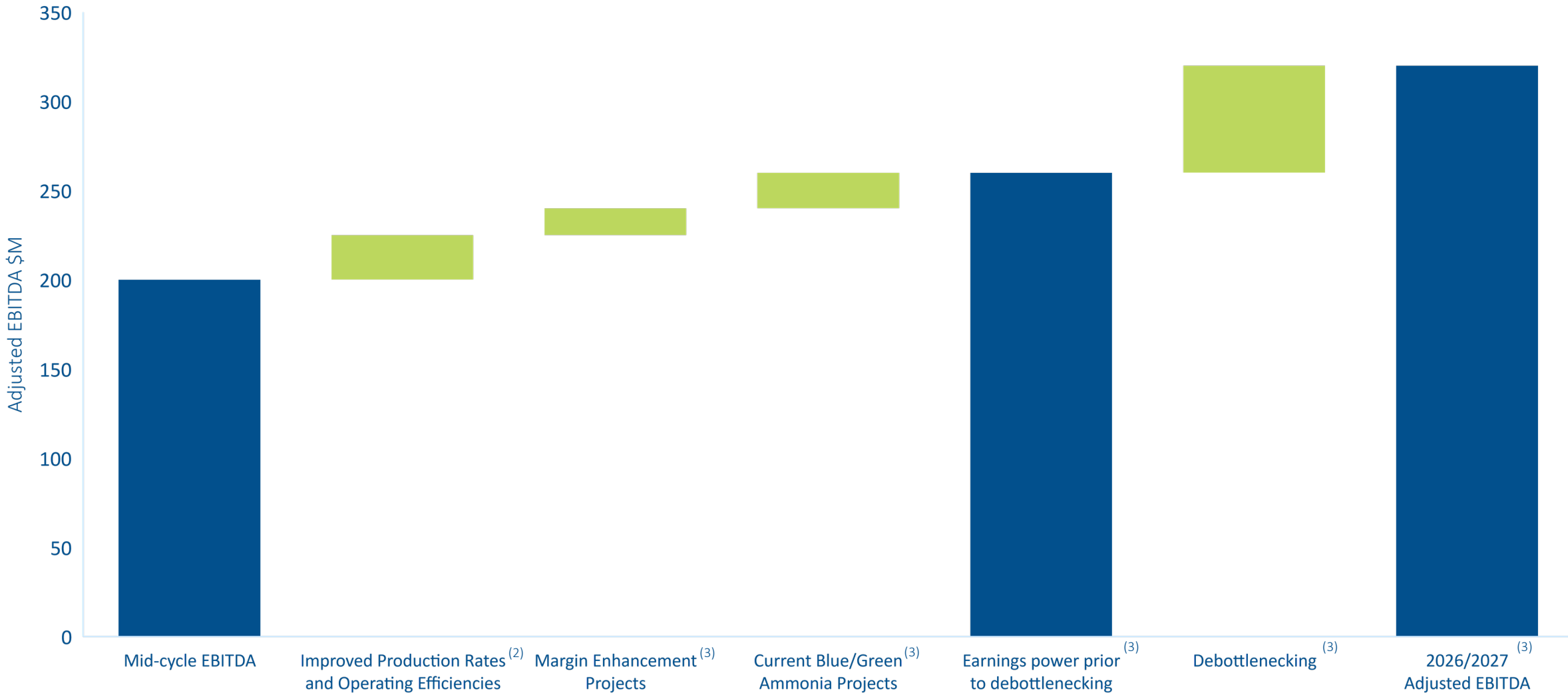
CAPEX



(1) Free Cash Flow is defined as Cash Flow from Operations – CapEx. Free Cash Flow Conversion calculated as (Operating Cash Flow – Capital Expenditures) / EBITDA

(2) Represents total capex incurred during 2022 of which \$46 million was paid during the period

Beyond 2023 – Potential earnings power in a mid-cycle⁽¹⁾ pricing environment



(1) Mid-cycle pricing assumptions are as follows: ~\$500/ton for Tampa ammonia, ~\$260/ton for NOLA UAN, \$4/mmBtu for natural gas
 (2) Reflects average expected Adjusted EBITDA over a three-year turnaround cycle
 (3) All improvements are based on expected project returns

Balanced approach to capital allocation

Reliability	Facility Investments	<ul style="list-style-type: none"> • Maintenance, reliability and safety investments • Monitoring systems
	Margin Enhancement Projects	<ul style="list-style-type: none"> • UAN expansions at Pryor and Cherokee • Nitric acid conversion project at Cherokee • Additional acid storage capacity at El Dorado
Growth	Capacity Expansion	<ul style="list-style-type: none"> • Ammonia, nitric acid and UAN at El Dorado; Urea and UAN at Pryor and Cherokee
	Clean Energy	<ul style="list-style-type: none"> • Complete green ammonia project at Pryor; No capital required for El Dorado blue ammonia project • Invest in new low (“blue”) and no carbon (“green”) ammonia projects
	M&A	<ul style="list-style-type: none"> • Disciplined M&A strategy targeting attractively valued assets
Return of Capital	Share Repurchases	<ul style="list-style-type: none"> • Accretive share buybacks to capitalize on highly attractive stock valuation
	Debt Reduction	<ul style="list-style-type: none"> • Maintain leverage ratio of < 2.5X in midcycle market environment



Mark Behrman

President & CEO

Since 2018, Mark Behrman has served as President, CEO and board member for LSB industries. Prior to his appointment as CEO, Mr. Behrman served as Executive Vice President, Chief Financial Officer and joined the company as Senior Vice President of Corporate Development in 2014. In addition to his experience at LSB Industries, Mr. Behrman has more than 30 years of financial and investment banking experience.

Prior to joining the company, Mr. Behrman served as Managing Director at Sterne, Agee and Leach, Inc., leading the firm's industrial, transportation and energy practices. Mr. Behrman began his career at PaineWebber, Inc., and at Drexel Burnham Lambert, Inc.

Mr. Behrman is currently Chairman of the Board of PHX Minerals (NYSE:PHX) as well as a member of its Audit and Governance & Sustainability committees. Mr. Behrman was previously a director of three public companies: Noble International Ltd., where he also served as Chairman of its Audit Committee; Oakmont Acquisition Corporation; and Robocom Systems International.

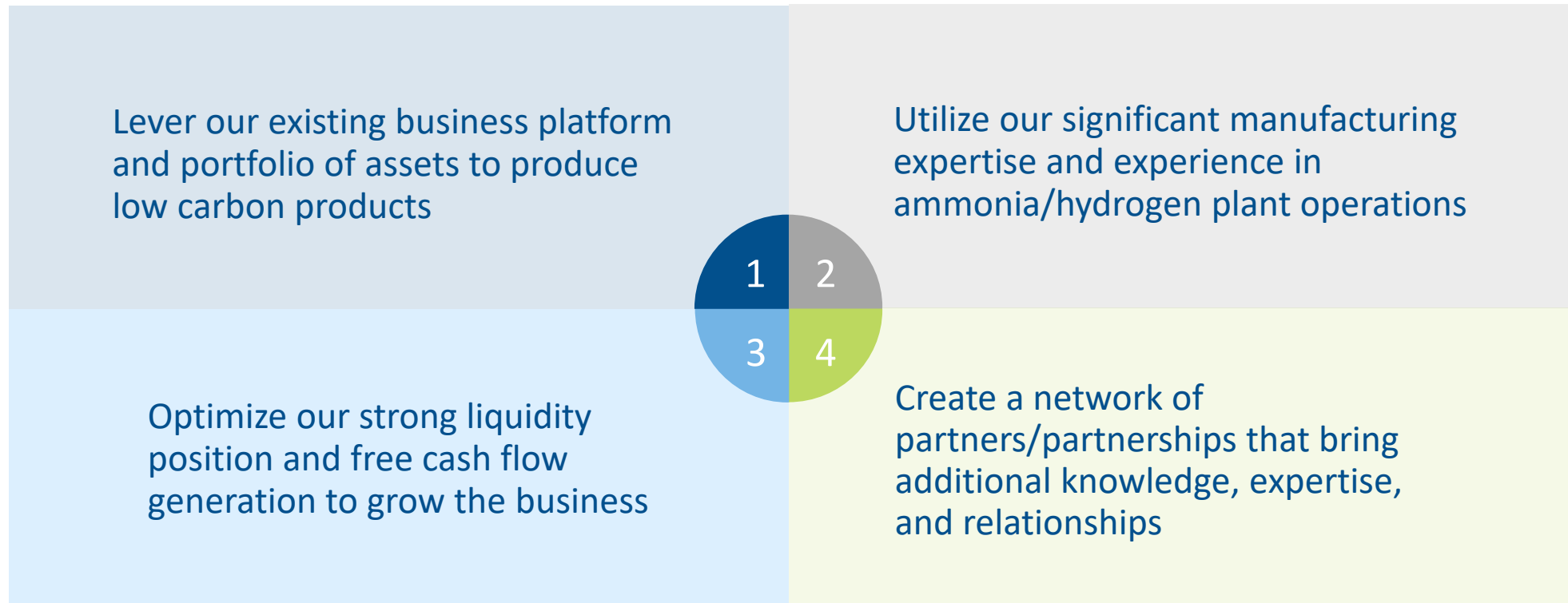
Focused M&A strategy

- **Assets similar to those that we currently operate that provide us with:**
 - ▶ Geographic expansion
 - ▶ Export capability
 - ▶ Product diversification
 - ▶ Leverage our existing ammonia production capacity
 - ▶ Additional low carbon production opportunities
- **Other assets that support our clean energy strategy**



Company vision

To be a leader in the energy transition in the chemical industry through the production of low and no carbon products that build, feed and power the world



2023-2026 value creation initiatives

- Continue our path to a culture of excellence in our manufacturing organization with the goal of achieving zero TRIR, ammonia production rates of 95% and ammonia production of 1mm tons per year
- Invest in margin enhancement projects to create efficiencies or optimization that have the appropriate returns
- Expanding our existing production capacities through specific debottlenecking activities
- Develop and execute on our clean energy strategy including our current blue and green ammonia projects
- Pursue strategic M&A opportunities that support our vision and are attractively valued





Appendix

Adjusted EBITDA Reconciliation

LSB Consolidated (\$ In Millions)	Twelve Months Ended	
	December 31,	
	2022	2021
Net income	\$230	\$44
Plus:		
Interest expense, net	42	49
Net loss on extinguishment of debt	-	10
Depreciation and amortization	68	70
Provision (benefit) for income taxes	39	(5)
EBITDA ⁽¹⁾	\$379	\$168
Stock-based compensation	4	6
Change of Control	-	3
Noncash (gain) on natural gas contracts	-	(1)
Legal fees (Leidos)	1	2
Loss on disposal of assets	2	1
Fair market value adjustment on preferred stock embedded derivatives	-	2
Turnaround costs	29	10
Adjusted EBITDA ⁽²⁾	\$415	\$191
Adjusted EBITDA Margin	46%	34%

(1) EBITDA is defined as net income (loss) plus interest expense net, plus gain on extinguishment of debt, plus depreciation and amortization (D&A) (which includes D&A of property, plant and equipment and amortization of intangible and other assets), plus provision (or less benefit) for income taxes. We believe that certain investors consider EBITDA a useful means of measuring our ability to meet our debt service obligations and evaluating our financial performance. EBITDA has limitations and should not be considered in isolation or as a substitute for net income, operating income, cash flow from operations or other consolidated income or cash flow data prepared in accordance with GAAP. Because not all companies use identical calculations, this presentation of EBITDA may not be comparable to a similarly titled measure of other companies. The above table provides a reconciliation of net income (loss) to EBITDA for the periods indicated.

(2) Adjusted EBITDA is reported to show the impact of one time/non-cash or non-operating items-such as, non-cash stock-based compensation, loss (gain) on sale of a business and other property and equipment, one-time income or fees, and certain fair market value adjustments. We historically have performed Turnaround activities on an annual basis, however we are moving towards extending Turnarounds to a two or three-year cycle. Rather than being capitalized and amortized over the period of benefit, our accounting policy is to recognize the costs as incurred. Given these Turnarounds are essentially investments that provide benefits over multiple years, they are not reflective of our operating performance in a given year. As a result, we believe it is more meaningful for investors to exclude them from our calculation of adjusted EBITDA used to assess our performance. We believe that the inclusion of supplementary adjustments to EBITDA is appropriate to provide additional information to investors about certain items. The above table provides reconciliations of EBITDA excluding the impact of the supplementary adjustments. Our policy is to adjust for non-cash, non-recurring, non-operating items that are greater than \$0.5 million quarterly or cumulatively.

Adjusted EPS Reconciliation

	Twelve Months Ended	
	December 31,	
	2022	2021
Numerator:		
Net income (loss) attributable to common stockholders	\$ 230,347	\$ (220,002)
Adjustments for Exchange Transaction:		
Dividend requirements on Series E Redeemable Preferred	-	29,914
Deemed dividend on Series E and Series F Redeemable Preferred	-	231,812
Accretion of Series E Redeemable Preferred	-	1,523
Adjusted net income attributable to common stockholders, excluding Exchange Transaction	230,347	43,247
Other Adjustments:		
Stock-based compensation	4,025	5,516
Change of control	-	3,223
Noncash gain on natural gas contracts	-	(1,205)
Legal fees (Leidos)	1,114	1,894
Loss on disposal of assets	1,219	823
FMV adjustment on preferred stock embedded derivative	-	2,258
Turnaround costs	29,235	9,953
Net loss on extinguishment of debt	113	10,259
Adjusted net income attributable to common stockholders, excluding Exchange Transaction and other adjustments	\$ 266,053	\$ 75,968
Denominator:		
Adjusted weighted-average shares for basic net income per share and for adjusted net income per share, excluding Exchange Transaction ⁽¹⁾	84,753	49,963
Adjustment:		
Unweighted shares, including unvested restricted stock subject to forfeiture	1,250	39,830
Outstanding shares, net of treasury, at period end for adjusted net income per share, excluding Exchange Transaction and other adjustments	86,003	89,793
Basic net income (loss) per common share	\$ 2.72	\$ (4.40)
Adjusted net income per common share, excluding Exchange Transaction	\$ 2.72	\$ 0.87
Adjusted net income per common share, excluding Exchange Transaction and other adjustments	\$ 3.09	\$ 0.85
Adjusted Net Income and Adjusted EPS ⁽¹⁾		
Adjusted net income attributable to common stockholders, excluding Exchange Transaction	\$ 230,347	\$ 43,247
Other adjustments	35,706	32,721
Adjusted net income	\$ 266,053	\$ 75,968
Adjusted net income per common share, excluding Exchange Transaction and other adjustments	\$ 3.09	\$ 0.85

(1) Excludes the weighted-average shares of unvested restricted stock that are subject to forfeiture