

# First Quarter 2018 Update

April 26, 2018

# Agenda



### **Overview**

Dan Greenwell, President and Chief Executive Officer

## **Operations Review**

John Diesch, Executive Vice President, Chemical Manufacturing

## **Financial Review**

Mark Behrman, Executive Vice President and Chief Financial Officer

## Q&A

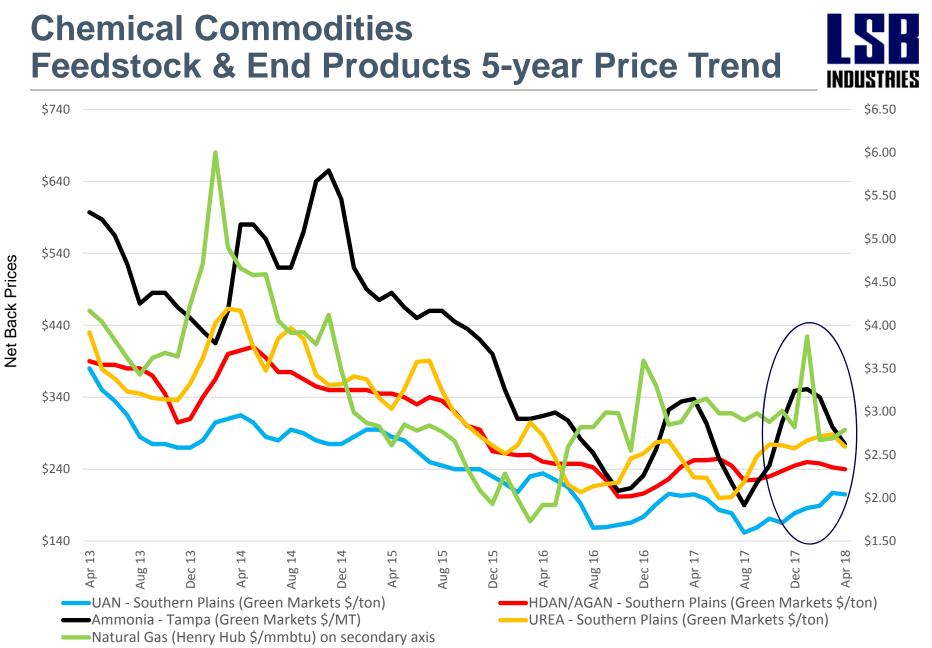
#### **Forward-Looking Statements**

- This presentation contains certain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements generally are identifiable by use of the words "may," "believe," "expect," "intend," "plan to," "estimate," "project" or similar expressions, and include but are not limited to: financial performance improvement; view on sales to mining customers; estimates of consolidated depreciation and amortization and future turnaround expenses; our expectation of production consistency and enhanced reliability at our Facilities; our projections of trends in the fertilizer market; improvement of our financial and operational performance; our planned capital expenditures for 2018; reduction of SG&A expenses; volume outlook and our ability to complete plant repairs as anticipated.
- Investors are cautioned that such forward-looking statements are not guarantees of future performance and involve risk and uncertainties. Though we
  believe that expectations reflected in such forward-looking statements are reasonable, we can give no assurance that such expectation will prove to be
  correct. Actual results may differ materially from the forward-looking statements as a result of various factors. These and other risk factors are
  discussed in the Company's filings with the Securities and Exchange Commission (SEC), including those set forth under "Risk Factors" and "Special
  Note Regarding Forward-Looking Statements" in our Form 10-K for the year ended December 31, 2017 and, if applicable, our Quarterly Reports on
  Form 10-Q and our Current Reports on Form 8-K. All forward-looking statements included in this press release are expressly qualified in their entirety by
  such cautionary statements. We expressly disclaim any obligation to update, amend or clarify any forward-looking statement to reflect events, new
  information or circumstances occurring after the date of this press release except as required by applicable law.

# **First Quarter 2018 Highlights**



- Adjusted EBITDA of \$21.7 million for the first quarter of 2018, an increase of \$3.4 million or 18.6% excluding businesses sold in the second quarter of 2017
- Improved ammonia on-stream rates with average of ~ 94% for Q1 2018
   El Dorado achieves record ammonia on-stream rate of 100% for Q1 2018
   Pryor ammonia on-stream rate improves to 91% for Q1 2018
- On track with...
  - o Expediting the enhancement and use of our maintenance management system Q2 2018
  - Centralizing and expanding our Company wide procurement efforts Q2 2018
  - Overall reliability study to enhance our reliability improvement plan for Pryor Q2 2018
- Successful refinancing of our existing Senior Secured Notes completed last week; greater financial flexibility in executing our strategy to deliver increased value for shareholders
- Extended the first put date on Preferred Stock to 2023



Natural Gas

# **Market Outlook**



#### Agricultural

eia.gov historical data files

Nitrogen prices showing signs of recovery despite continued pressure on farmers from continued low crop prices

- Lack of product going to the field due to wet, cold spring hampering pre-plant applications and delaying corn planting
- Urea and UAN net exports up 2.4 million tons and 730,000 tons in the period July 2017 – February 2018
- Corn prices average ~ \$4.00/bushel over next 12 months

US Nitrogen capacity expansion added additional supply and is currently rebalancing distribution channels

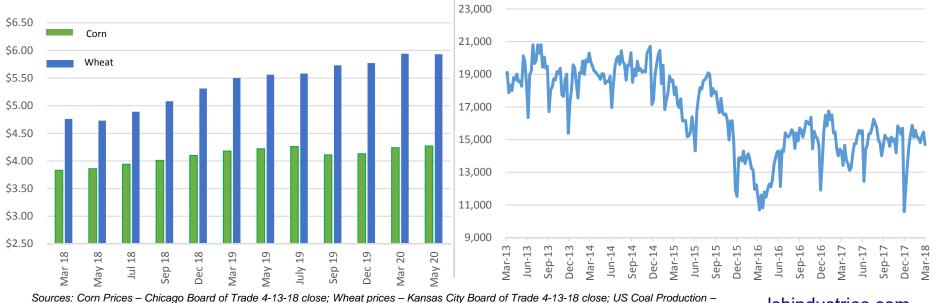
#### **Industrial and Mining**

**Industrial market** – According to the American Chemistry Council, the U.S. economic indicators continue to be mostly positive for the housing, automotive, and paper sectors, domestically

#### Mining market – Coal Update:

The Energy Information Administration (EIA) is forecasting ~ 4.6% decrease in U.S. coal production in 2018 and another ~ 1.3% decrease in 2019. Coal consumption is also expected to decline over the next two years due to low natural gas prices reducing demand for coal for coal-fired electricity generation (down 4% in 2018)

US Coal Production (last 5 years) Million Short Ton



Isbindustries.com

#### Forward Crop Prices / Bushel



# **Operational Review**



# **Operational Review**

#### El Dorado

- Ammonia plant on-stream rate of 100%
- Producing at 1,300 1,350 tons / day
- Planning for turnaround September 2018 (Moving from 25 days to 12 days)

#### **Pryor**

- Ammonia plant on-stream rate of 91%
- Outage for compressor repairs
- Engineering risk assessment of Ammonia and Urea plant by Black & Veatch
- New urea reactor being built by Stamicarbon; delivery in Q4 2018
- Engineering for process control automation underway
- No planned turnaround in 2018

#### **Cherokee**

- Ammonia on-stream rate of 85%
- Downtime to make repairs around primary reformer and upgrade controls
- Planning for turnaround July/August 2018

#### **Baytown**

• Plant operating at full rates



# Maintenance Management System Enhancement



- Implementation will be complete by midyear
- Commonality of platform across all plants / data driven
- KPI measurements / targeted improvements
- Mechanical integrity program improvements
- Preventive and predictive maintenance / precision maintenance

# **Focus on Pryor**



## **BD Energy Ammonia Plant Assessment**

- Process Evaluation for the Ammonia plant
- Heat and material balance
- Improve performance, reliability and efficiency
- Study to be completed by midyear

## **Black & Veatch Full Facility Assessment**

- Risk review of mechanical and electrical reliability issues for entire facility
- Draft study is complete / follow up actions underway
- No surprises / confirms internal assessments



# **Financial Review**



# LSB Consolidated Financial Highlights

First Quarter 2018



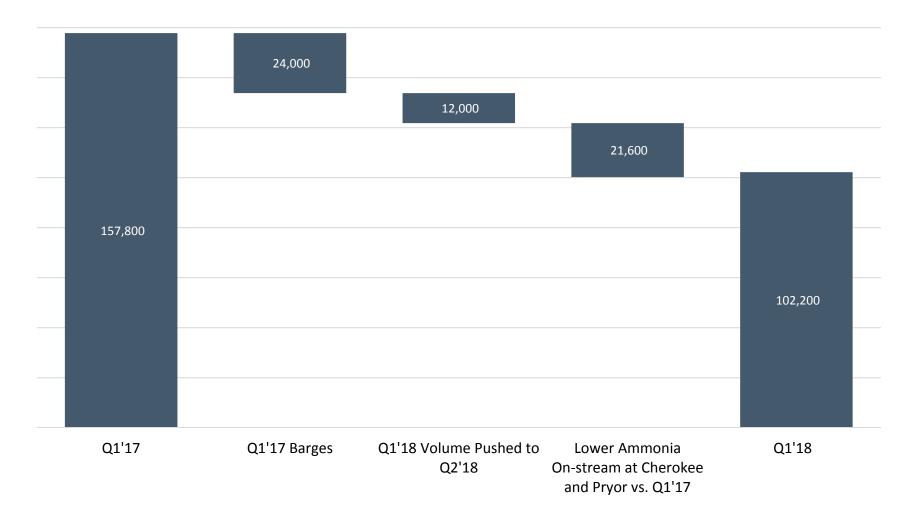
	Three	Three Months Ended			
	March 31,				
(\$ In Millions, Except EPS)	2018	2017	Change		
Net sales	\$100.5	<b>\$123.3</b> <sup>(1)</sup>	(\$22.8)		
Gross profit	\$10.1	\$11.6	(\$1.5)		
% of net sales	10.0%	9.4%	0.6%		
Selling, general and administrative expense	\$8.3	\$10.5	(\$2.2)		
% of net sales	8.3%	8.5%	-0.2%		
Operating income	\$1.9	\$2.3	(\$0.4)		
% of net sales	1.9%	1.9%	0.0%		
Interest expense, net	\$9.3	\$9.4	(\$0.1)		
Non-operating other expense (income), net	(\$0.9)	\$0.2	(\$1.1)		
Loss before benefit for income taxes	(\$6.5)	(\$7.3)	\$0.8		
Benefit for income taxes	(\$0.9)	(\$1.3)	\$0.4		
Net loss	(\$5.6)	(\$6.0)	\$0.4		
% of net sales	-5.6%	-4.9%	-0.7%		
Diluted EPS	(\$0.49)	(\$0.48)	(\$0.01)		
EBITDA <sup>(2)</sup>	\$21.1	\$19.7	\$1.4		
Adjusted EBITDA <sup>(2)</sup>	\$21.7	\$20.0	\$1.7		
Adjusted EBITDA excluding businesses sold in 2017 <sup>(2)</sup>	\$21.7	\$18.3	\$3.4		

(1) Due to the January 1, 2018 adoption of ASC 606, Revenue from Contracts with Customers ("ASC 606"), certain industrial sales and associated cost of sales are no longer recognized. Since we adopted ASC 606 using the "modified retrospective" method, the prior periods were not restated. If we had applied ASC 606 to these specific arrangements during the first quarter of 2017, net sales for these products would have been reduced by approximately \$17.7 million. ASC 606 had no net impact on operating income. Additionally, 2017 net sales includes approximately \$3.5 million of revenue associated with business sold later in 2017.

(2) Refer to Appendix for reconciliation of EBITDA and Adjusted EBITDA.

# **UAN Volume Comparison**





#### First Quarter – 2018 vs. 2017 (\$ In Millions) INDUSTRIES Q1 2018 2017 Normalized Total Consolidated Adjusted EBITDA \$21.7 \$20.0 2017 \$20.0 EBITDA from businesses sold in 2017 (1.7)**Comparative 2017** \$ **\$18.3** 18.3 Higher selling prices 6.5 6.5 Lower realized UAN price / carry over of fourth quarter 2017 pricing (2.2)-2.6 Lower natural gas cost 2.6 Lower sales volumes (2.9)(2.9)Non recurring / operational consultants (1.3)-Lower SG&A and other 0.7 0.7 2018 \$21.7 \$25.2

# Illustrative EBITDA Impact Associated with Changes in Product & Feedstock Pricing



(Based on 2018 Volumes)

Q2 2017 Actual			FY EBITDA		
Average Pricing	Change	Impact			
\$156 / ST	\$10.00	+/-	\$4.8mm		
\$224 / ST	\$10.00	+/-	\$3.0mm		
\$300 / MT	\$10.00	+/-	\$3.8mm		
•		+/-	~\$11.6mm		
\$3.00 / MMBtu	<b>\$0 10</b>	+/-	\$2.4mm		
	Average Pricing \$156 / ST \$224 / ST	Average Pricing         Change           \$156 / ST         \$10.00           \$224 / ST         \$10.00           \$300 / MT         \$10.00	Average Pricing         Change           \$156 / ST         \$10.00         +/-           \$224 / ST         \$10.00         +/-           \$300 / MT         \$10.00         +/-           +/-         \$10.00         +/-		

Based on management estimates. Actual pricing impacts may vary based on a number of factors, including many that are beyond the Company's control. For illustrative purposes only. <sup>1</sup> Sensitivity calculated on products available for sale based on annual producing capacity.

# **Capital Structure**



\$ In Millions	3/31/18	Proforma 4/25/18
Senior Secured Notes	375.0	400.0
Working Capital Revolver (\$46.3 mm of availability at 3/31/18)	-	-
Other Debt	37.5	37.5
Unamortized Discount and Debt Issuance Costs	(4.0)	(4.0) (1)
Total Long-Term Debt, Including Current Portion, net	\$ 408.5	\$ 433.5
Series E and F Redeemable Preferred Stock (\$191.6 million liquidation preference including accrued dividends)	<u>\$ 182.9</u>	\$ 182.9
Total Stockholders' Equity	\$ 425.9	<b>\$ 425.9</b> <sup>(1)</sup>

(1) Impact of new debt issuance costs and impact to equity to be updated and reflected in Q2.

Key Information:		
Senior Secured Notes	Redeemable Preferred Stock	Working Capital Revolver
• \$400 million at 9.625%	\$192 million @ 14%	<ul> <li>\$50 million (Prime + 50 bps)</li> </ul>
• Due May 2023	First put date October 2023	<ul> <li>Expires January 2022</li> </ul>
		No borrowings at March 31, 2018

# **Free Cash Flow**



	Three Months Ended March 31,					
\$ In Millions		2018		2017	Cha	inge
Net loss	\$	(5.6)	\$	(6.0)	\$	0.4
Depreciation, depletion and amortization		18.3		17.6		0.7
Deferred income taxes (benefit)		(0.9)		(1.2)		0.3
Stock based compensation		1.4		1.2		0.2
Change in Working Capital and Other <sup>(1)</sup>		(12.0)		(3.8)		(8.2)
Net Cash provided (used) by Continuing Operating Activities	\$	1.2	\$	7.8	\$	(6.6)
Capital expenditures for property plant & equipment		(6.2)		(13.9)		7.6
Net proceeds from sale of a business and other property and equipment		0.0		0.0		(0.0)
Free Cash Flow from Operations and Investing <sup>(2)</sup>	\$	(5.0)	\$	(6.1)	\$	1.1
Net cash used by financing		(4.3)		(8.1)		3.8
Net cash used by discontinued operations		0.0		(1.3)		1.3
Other		4.4		0.5		3.9
Change in Cash and Cash Equivalents	\$	(5.0)	\$	(15.0)	\$	10.0

(1) Working capital and other includes changes in accounts receivable, inventory, prepaids, accounts payable, accrued liabilities (including interest on senior notes), customer deposits, and deferred taxes.

(2) Free Cash Flow is a non-GAAP measure. The reconciliation above reconciles free cash flow with cash provided by operating activities, which is the most directly comparable GAAP financial measure.

# **Areas of Focus**



## **Strategic Direction**

- Further industry consolidation to gain synergies / operational flexibility
- Larger platform to compete effectively

## **Operational Focus**

- Improving the on-stream rates of our chemical plants
- Focus on the continued improvement of our safety performance
- Continue broadening of the distribution of our AN and Nitric Acid products
- Improving the margins on sales of our products



# Appendix



# **EBITDA Reconciliation**



LSB Consolidated (\$ In Millions)	Three Months Ende	ed March 31,
	2018	2017
Net loss:	(\$5.6)	(\$6.0)
Plus:		
Interest expense	9.3	9.4
Depreciation, depletion and amortization	18.3	17.6
Benefit for income taxes	(0.9)	(1.3)
EBITDA (1)	\$21.1	\$19.7
Stock-based compensation	1.4	1.2
Derecognition of death benefit accrual	-	(1.4)
Loss on sale of a business and other property and equipment	-	0.5
Fair market value adjustment on preferred stock embedded derivatives	(0.8)	<u> </u>
Adjusted EBITDA (2)	\$21.7	\$20.0
EBITDA from businesses sold		(1.7)
Adjusted EBITDA excluding businesses sold in 2017	\$21.7	\$18.3

(1) EBITDA is defined as net income (loss) plus interest expense, depreciation, depletion and amortization (DD&A) (which includes DD&A of property, plant and equipment and amortization of intangible and other assets), less benefit for income taxes. We believe that certain investors consider EBITDA a useful means of measuring our ability to meet our debt service obligations and evaluating our financial performance. EBITDA has limitations and should not be considered in isolation or as a substitute for net income, operating income, cash flow from operations or other consolidated income or cash flow data prepared in accordance with GAAP. Because not all companies use identical calculations, this presentation of EBITDA may not be comparable to a similarly titled measure of other companies. The following table provides a reconciliation of net income (loss) to EBITDA for the periods indicated.

(2) Adjusted EBITDA is reported to show the impact of one time/non-cash items such as, loss on sale of a business and other property and equipment, one-time income or fees, start-up/commissioning costs, certain fair market value adjustments, non-cash stock-based compensation and severance costs. For comparative purposes 2017 is also adjusted to remove the impact of businesses sold during 2017. We believe that the inclusion of supplementary adjustments to EBITDA is appropriate to provide additional information to investors about certain items. The following tables provide reconciliations of EBITDA excluding the impact of the supplementary adjustments. Our policy is to adjust for non-cash or non-recurring items that are greater than \$0.5 million quarterly or cumulatively.

# **Net Sales Reconciliation**



LSB Consolidated (\$ In Millions)	Three Months Ended March 31,	
	2018	2017
Net sales:		
Agricultural	\$52.3	\$63.3
Industrial	38.1	48.9
Mining	10.1	7.6
Other		3.5
Total net sales	\$100.5	\$123.3
Impact of ASC 606 - Industrial	-	(17.7)
Revenue from businesses sold in 2017	-	(3.5)
Total adjusted net sales (1)	\$100.5	\$102.1

(1) Since we adopted ASC 606 using the "modified retrospective" method, the prior periods were not restated. As a result, we are presenting Adjusted Net Sales to show the impact of applying ASC 606 to certain arrangements for the first quarter of 2017 consistent with accounting treatment used for the same period in 2018. ASC had no net impact on operating income. Additionally, net sales is adjusted to remove revenue associated with businesses sold in 2017.

## **Consolidated EBITDA** Sensitivity Analysis (*\$ In Millions*)



## Significant Earnings Power at Optimal Operating Rates

		Natural Gas Price per mmbtu				
		\$2.50	\$3.00	\$3.50	\$4.00	\$4.50
sr MT	\$450	\$226	\$214	\$202	\$190	\$178
ice pe	\$400	\$194	\$182	\$170	\$158	\$146
nia pr	\$350	\$162	\$150	\$138	\$126	\$114
	\$300	\$130	\$118	\$106	\$ 94	\$82
Tampa Ammonia price per MT	\$250	\$ 98	\$86	\$74	\$62	\$ 50
Tan	\$200	\$66	\$ 54	\$ 42	\$ 30	\$ 17

#### Key factors in model above:

- Tampa Ammonia price assumes average over the full year

- Average ammonia plant on-stream rate of 97%, 95% and 95% at El Dorado, Cherokee and Pryor, respectively (excluding turnaround expense)

- Assumes that a \$50/MT change in ammonia price is equivalent to a \$21 per short ton change in UAN price and a \$23 per short ton change in AN price

- Minimal growth of mining sales

- No incremental cost savings over previously announced savings